Cloud Trends

Principles, Evolution, and Chaos...

Adrian Cockcroft @adrianco
VP Cloud Architecture Strategy

Cloud Native Architecture

Principles and Practice

Adrian Cockcroft

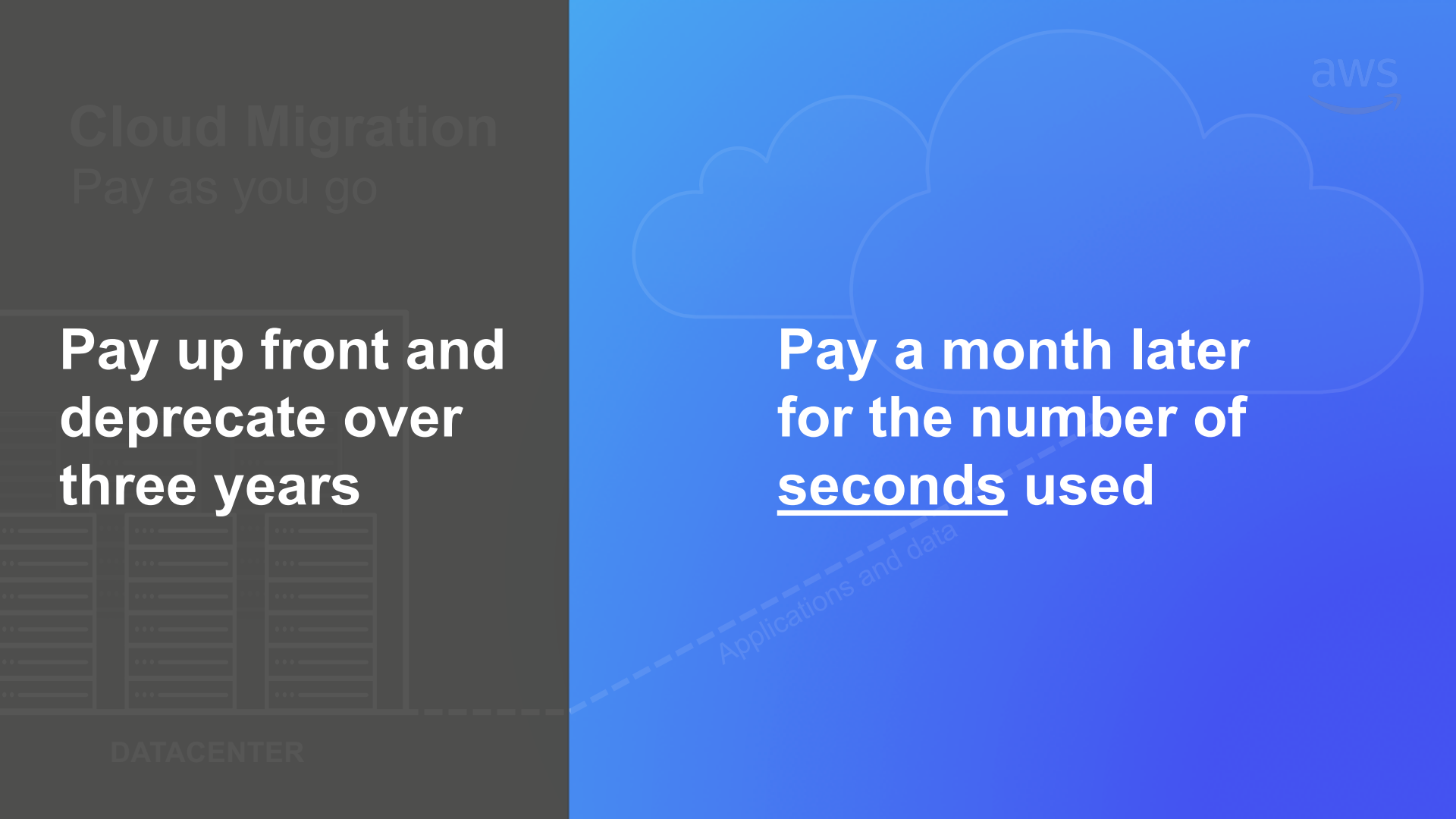
What is Cloud Native?

Datacenter Native Architecture

DATACENTER

Datacenter Native Architecture

Lives for years

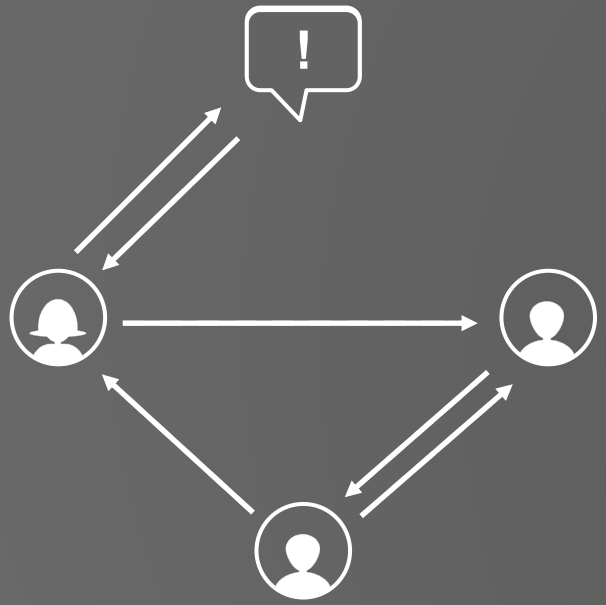

Cloud Migration
Pay as you go
Pay up front and deprecate over three years
Pay a month later for the number of seconds used
Applications and data
DATACENTER
aws

Cloud Native Principle

Pay for what you used last month.

Not what you guess you will need next year.

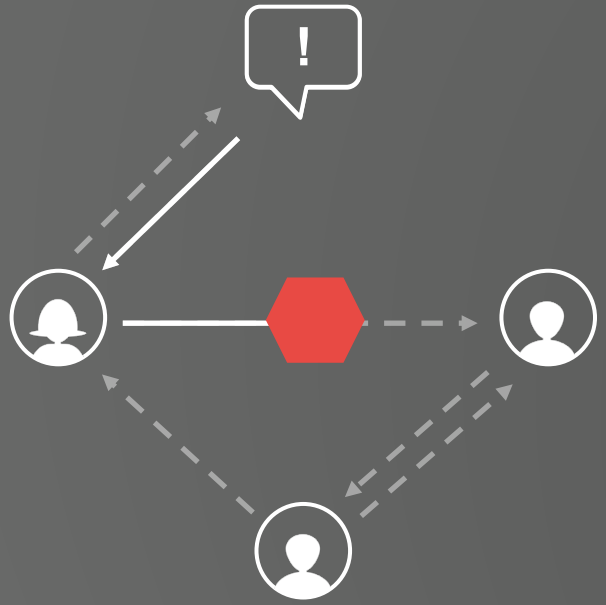
File tickets and wait for every step



VS

Self service, on-demand, no delays

File tickets and wait for every step



VS

Self service, on-demand, no delays

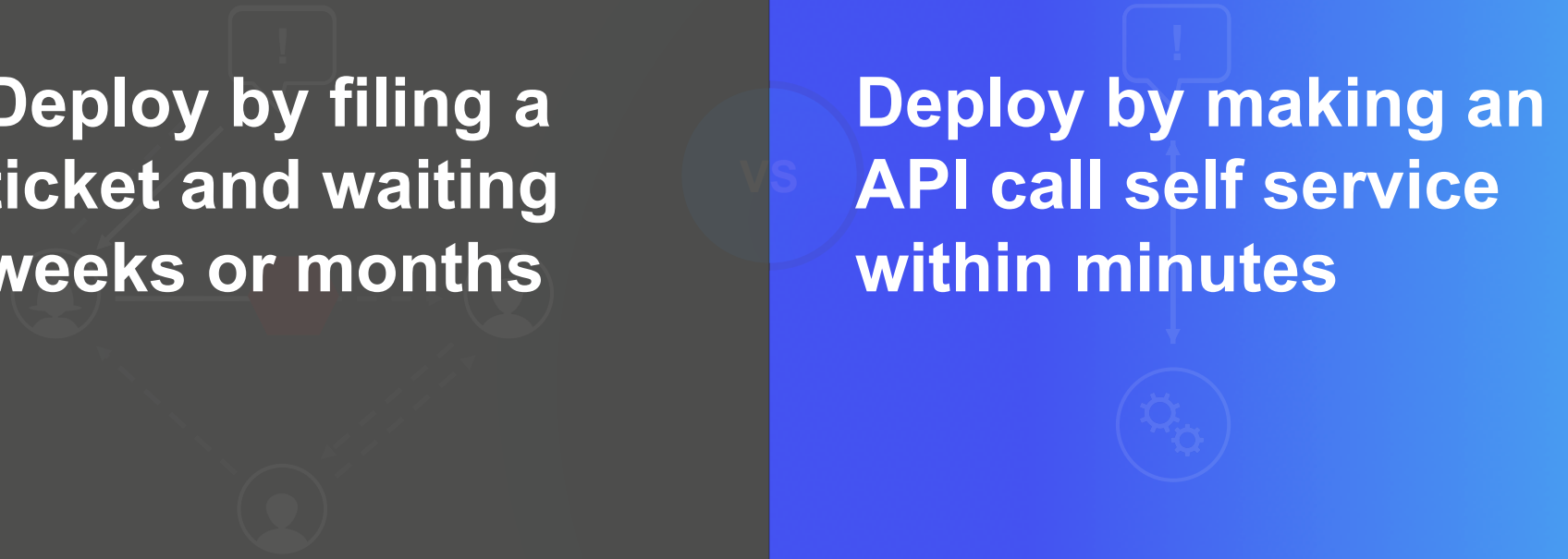
File tickets and
wait for every step

Deploy by filing a ticket and waiting weeks or months

VS

Self service,
on-demand, no delays

Deploy by making an API call self service within minutes



Cloud Native Principle

Self service, API driven, automated.

Move from request tickets at every step to a tracking ticket that records what happened.

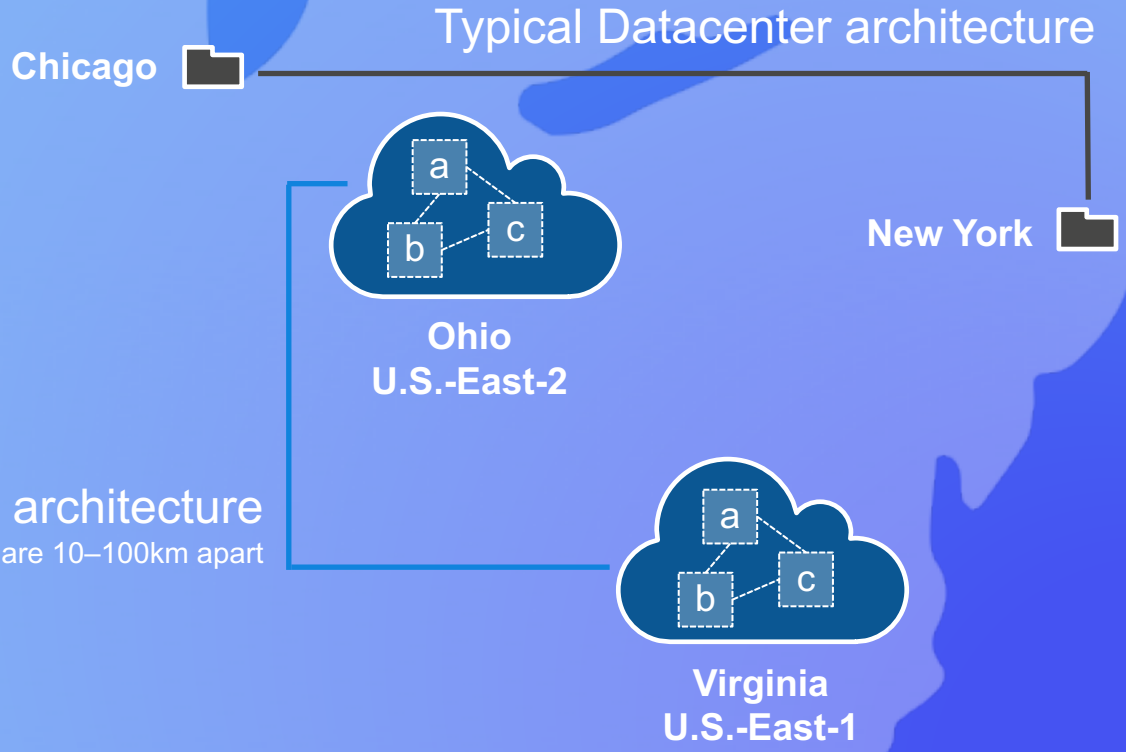
Cloud Native Principle

Instant globally distributed deployments and data by default.

Regions and Zones

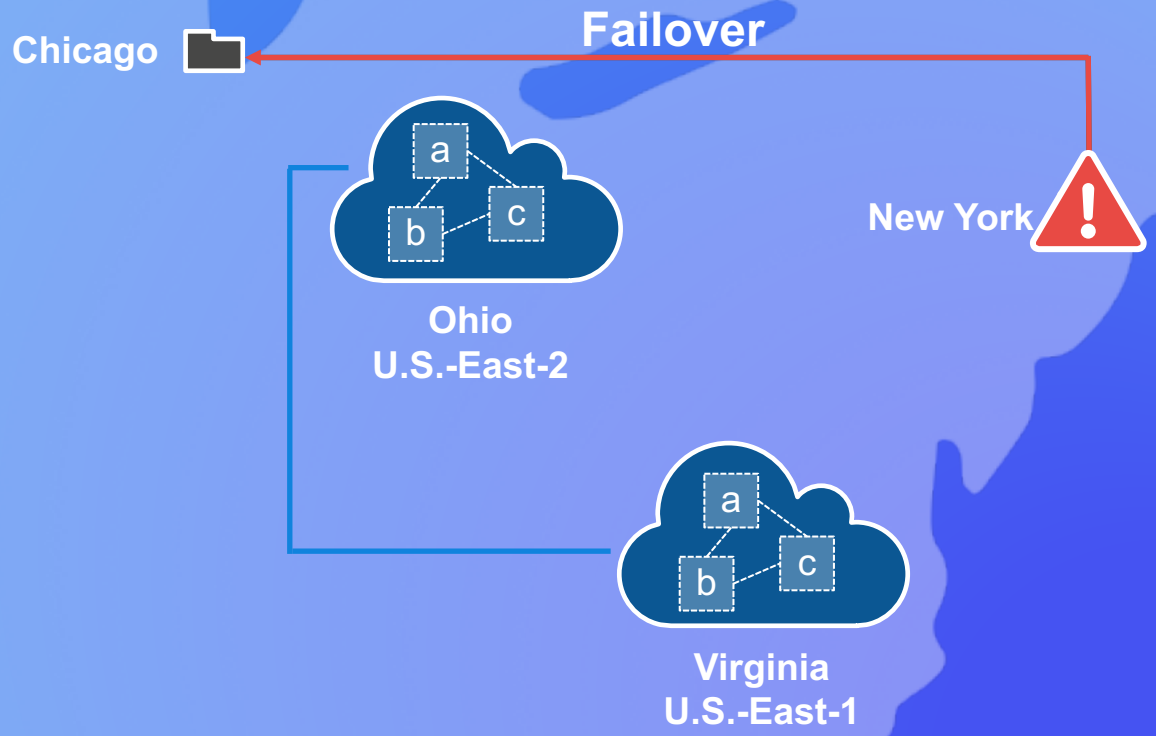
Typical cloud architecture

Zones a, b, and c are 10–100km apart



Regions and Zones

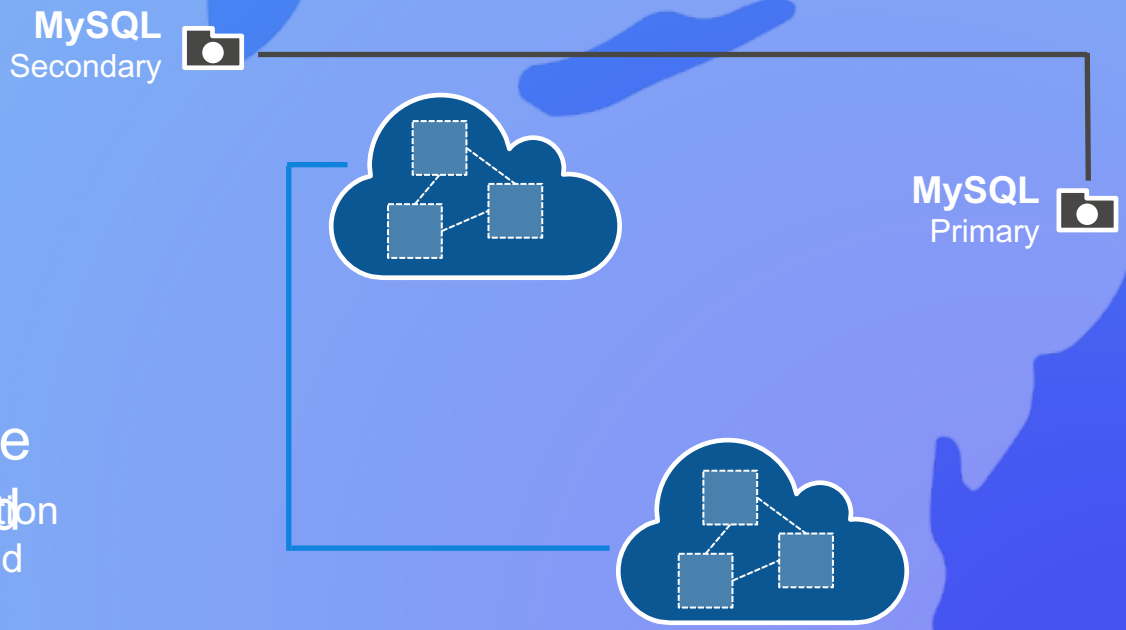
Hurricane Sandy



Regions and Zones

Datacenter Native Migration to Cloud

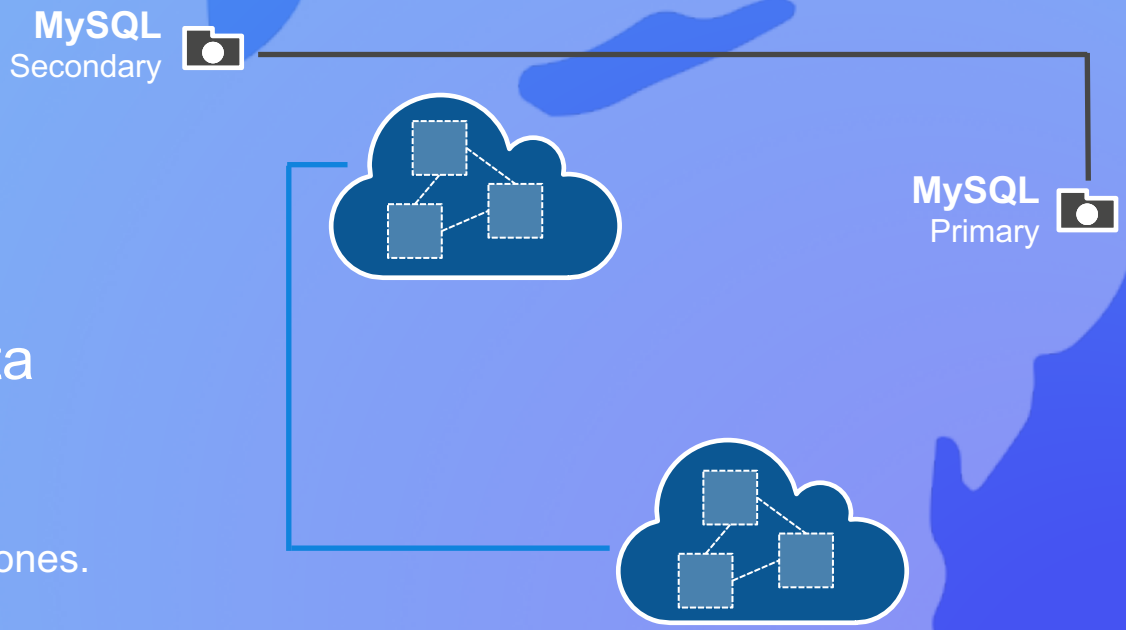
Keep the same configuration and run MySQL on a cloud instance yourself.



Regions and Zones

Cloud Native Data Migration

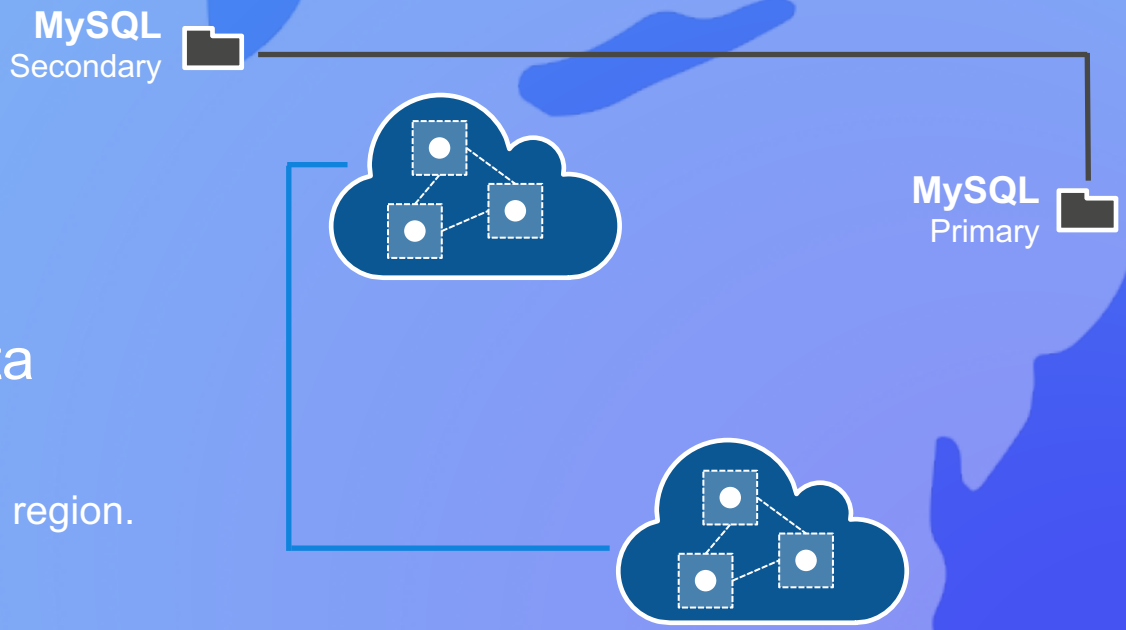
AWS Aurora
Distribute over all three zones.



Regions and Zones

Cloud Native Data Migration

More resilient within each region.



Cloud Native Principle

Distribute over zones within
a region by default.

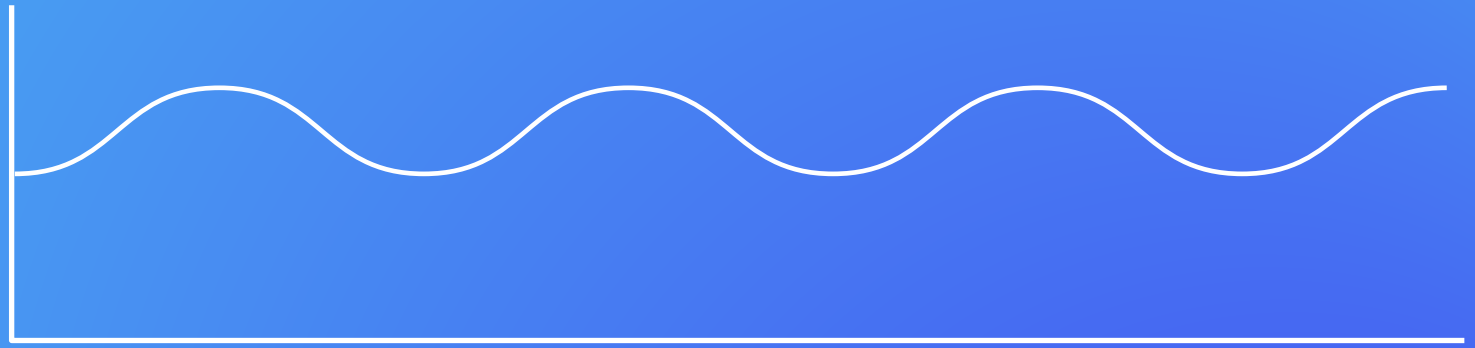
Elasticity

DATACENTER

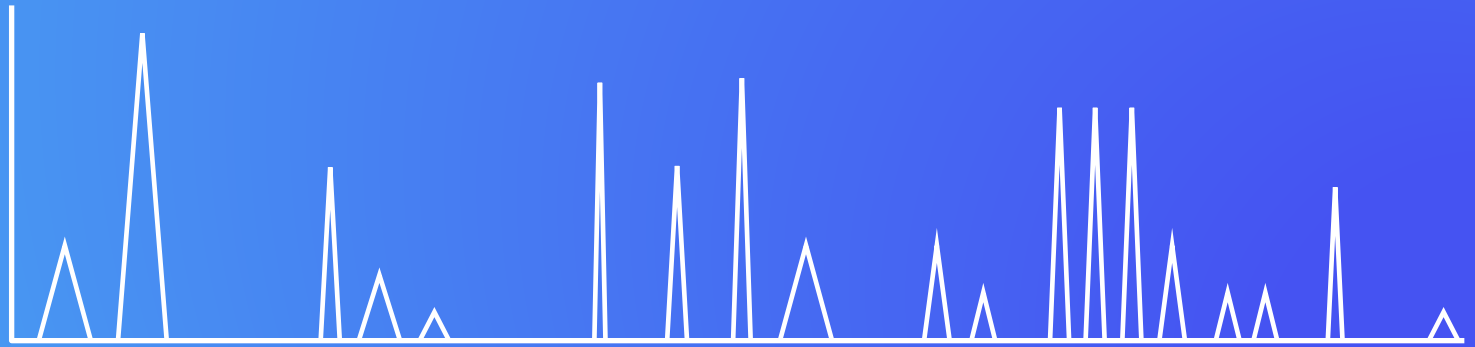
Hard to get over 10% utilization—need extra capacity in case of peak.

CLOUD

Target over 40% utilization—no capacity overload issues.



Autoscaling for predictable heavy workloads



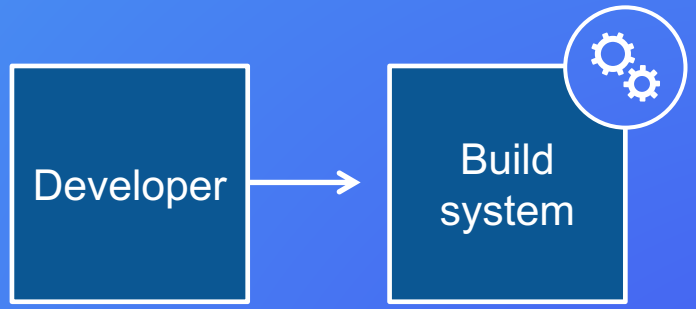
Serverless for spiky workloads with idle periods

Cloud Native Principle

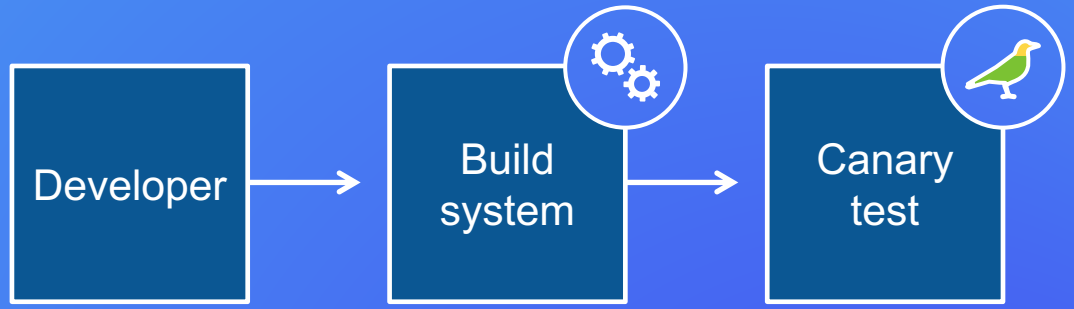
Turn it off when it’s idle.

Many times higher utilization
Huge cost savings
Avoids capacity overloads

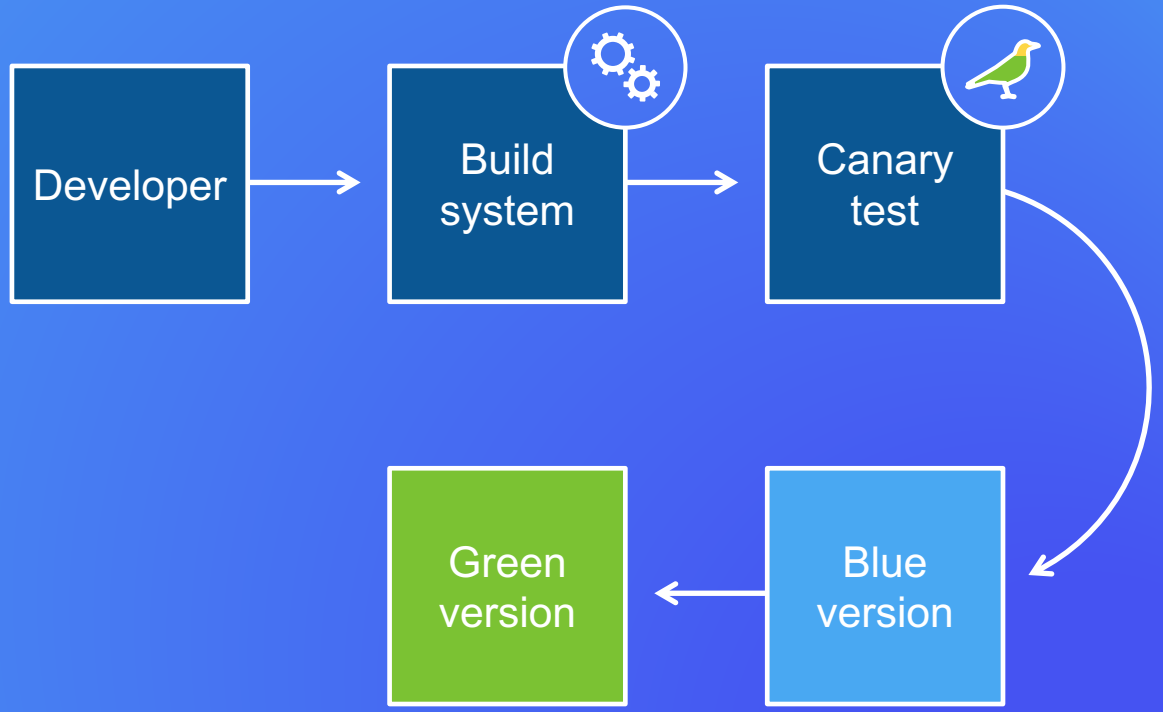
Versioned delivery pipeline



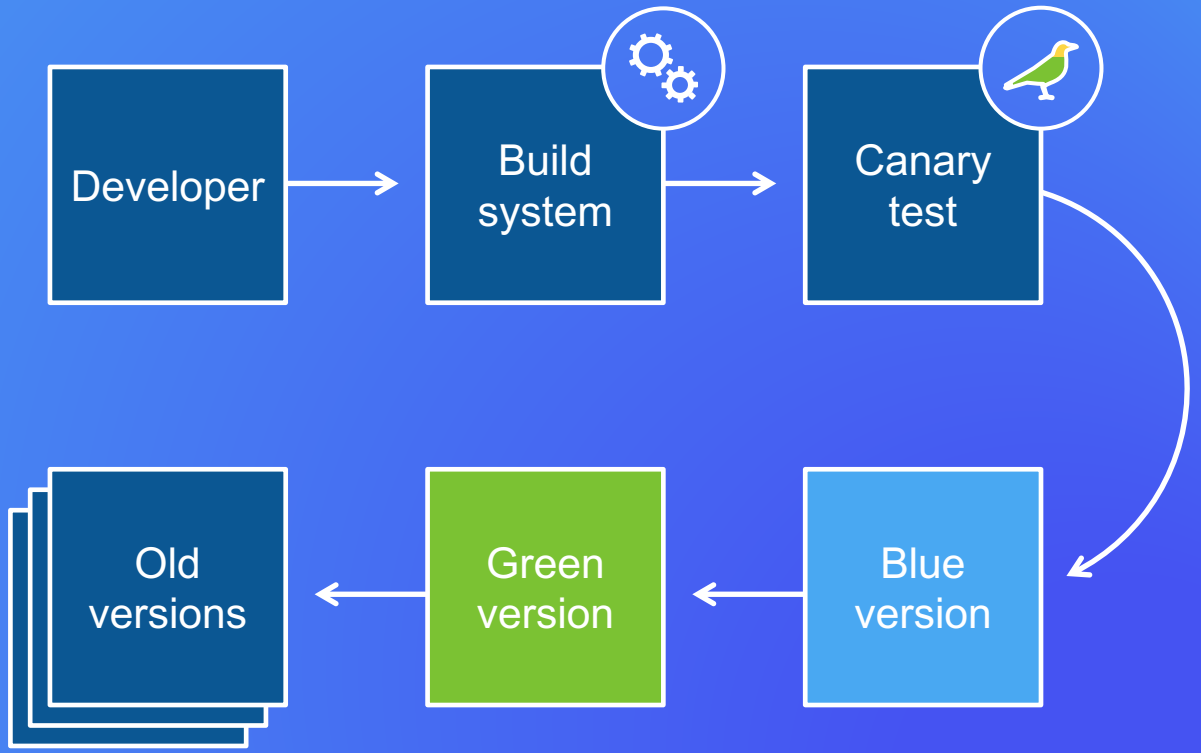
Versioned delivery pipeline



Versioned delivery pipeline



Versioned delivery pipeline



Cloud Native Principle

Immutable code.

Automated builds
Ephemeral instances, containers, and functions
Blue–Green deployments
Versioned services

Cloud Native Principle

Pay as you go, afterwards

Self service—no waiting

Globally distributed by default

Cross-zone/region availability models

High utilization—turn idle resources off

Immutable code deployments

Principles

Cloud Native Practice 2012

Netflix OSS
Instances
Java focus → Spring cloud today

Cloud Native Practice 2014

Docker
Containers
Golang focus → Kubernetes today

Cloud Native Practice 2016

AWS Lambda
Functions and events
Node.js focus → Serverless today

Pioneers

Serverless

Fastest development

Low cost

Tooling emerging

Settlers

Containers

Efficient

Faster

Too many choices

Rapidly evolving tooling

Town Planners

Instances

Risk adverse

Safe but slow

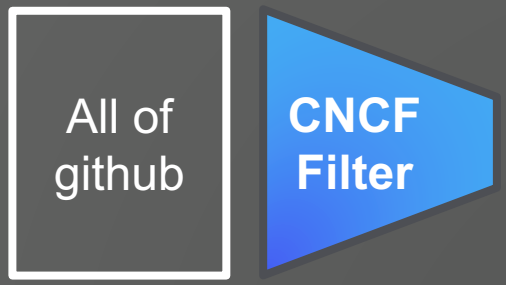
Mature tooling

Too many choices
Rapidly evolving tooling

CNCF

Cloud Native Computing Foundation

A curated collection of interesting open source projects that have broad support



Kubernetes
Orchestration

Prometheus
Monitoring

OpenTracing
Tracing

Fluentd
Logging

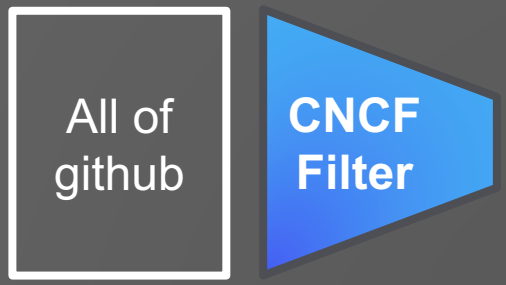
linkerd
Service Mesh

gRPC
Remote Procedure Call

CNCF

Cloud Native Computing Foundation

A curated collection of interesting open source projects that have broad support



Kubernetes
Orchestration

Prometheus
Monitoring

CoreDNS
Service Discovery

OpenTracing
Tracing

Fluentd
Logging

Containerd
Container Runtime

linkerd
Service Mesh

gRPC
Remote Procedure Call

rkt
Container Runtime

CNI
Networking

Envoy
Service Mesh

Jeager
Distributed Tracing

AWS (and everyone else) joined CNCF

Promote Cloud Native to enterprise customers

Integrate CNCF components into AWS ECS – CNI, containered, etc.

Integrate Kubernetes with AWS – installers, IAM, security, etc.

CNCF serverless working group

Kubernetes

Managed by customers

Single tenant install

Control plane overhead

Version upgrade management

Networking: CNI

IAM integration fixes needed

VS

AWS ECS

Managed for you by AWS

Multi tenant service

Just EC2 instances by the second

Doesn’t apply

Moving to CNI

IAM Integrated

Kubernetes	Better developer features and APIs today Improving operational features Improving AWS integration
ECS	Better operational features today Improving developer APIs – converging with CNCF components Improving portability for applications
Serverless	Finish building and deploying the application in less time than you spent evaluating container runtimes…

Cloud Native Principles

Remain constant as practices evolve.

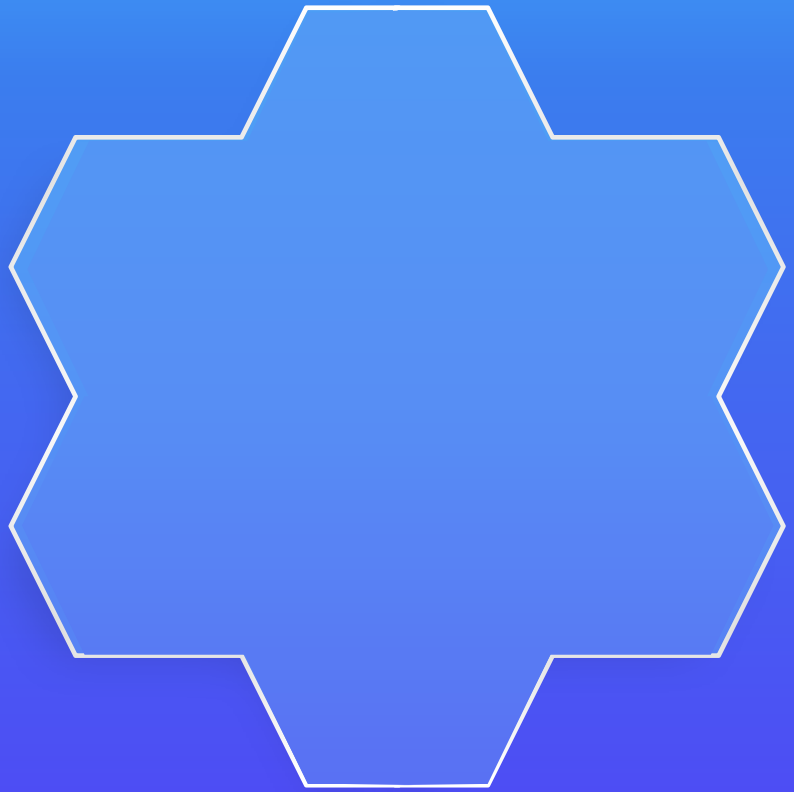
Evolution of Business Logic

Monolith

Microservices

Functions

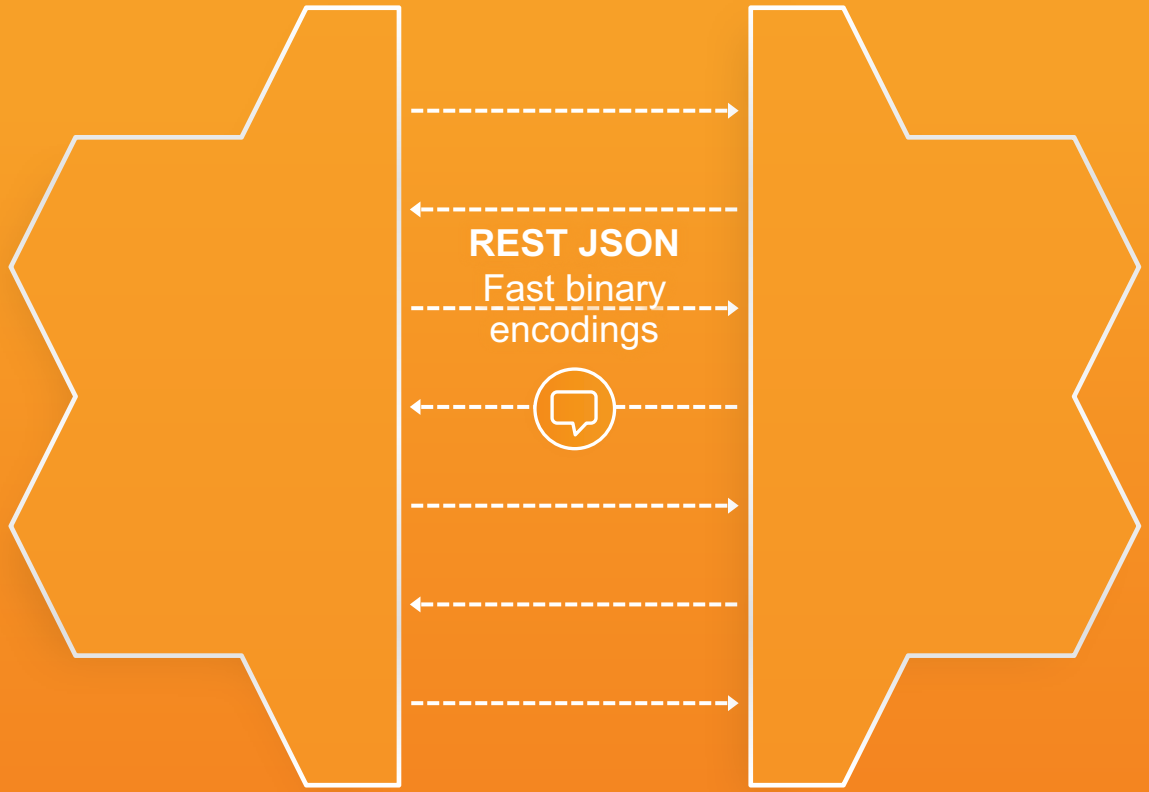
Splitting Monoliths Ten Years Ago



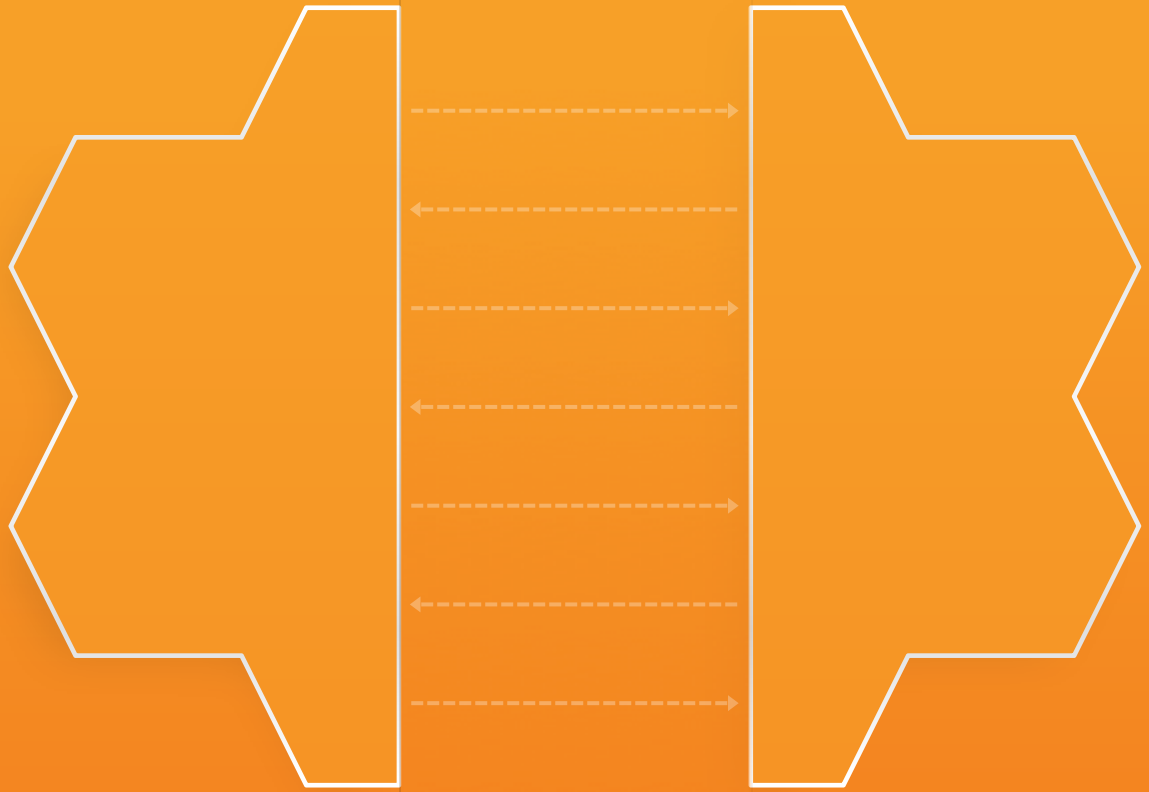
Splitting Monoliths Ten Years Ago

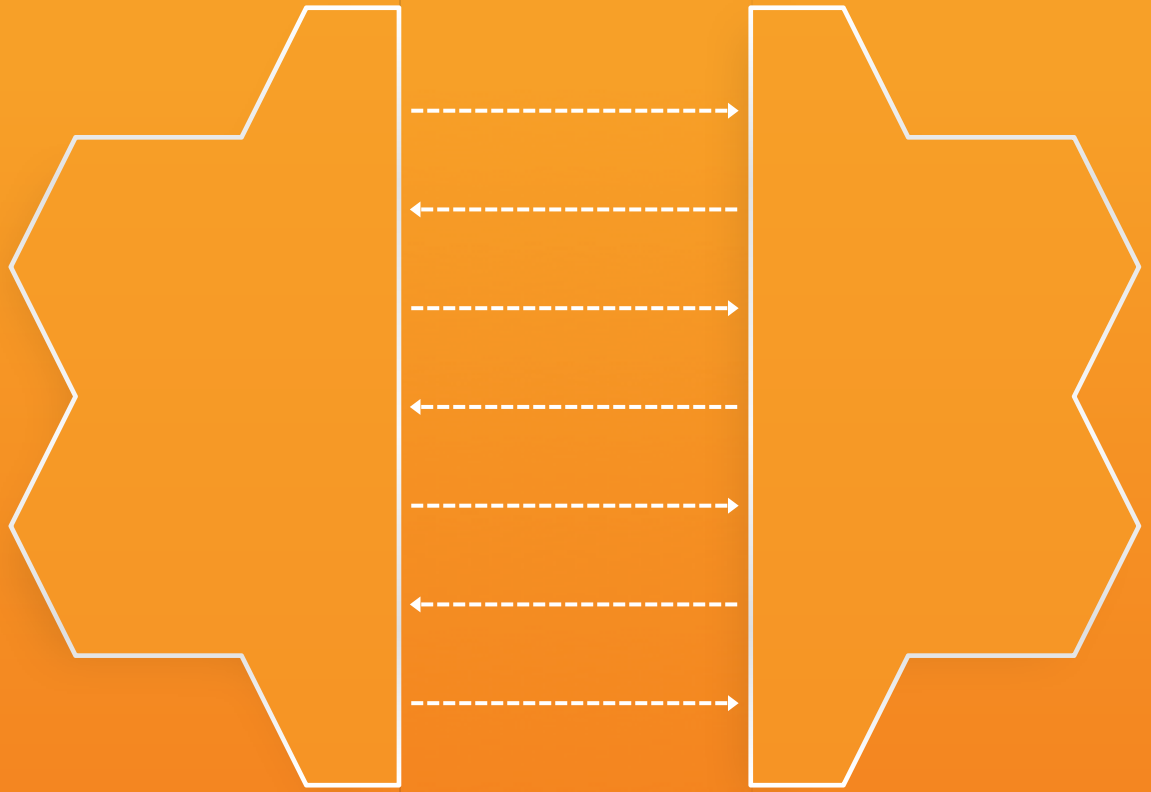
Splitting Monoliths FiveYears Ago

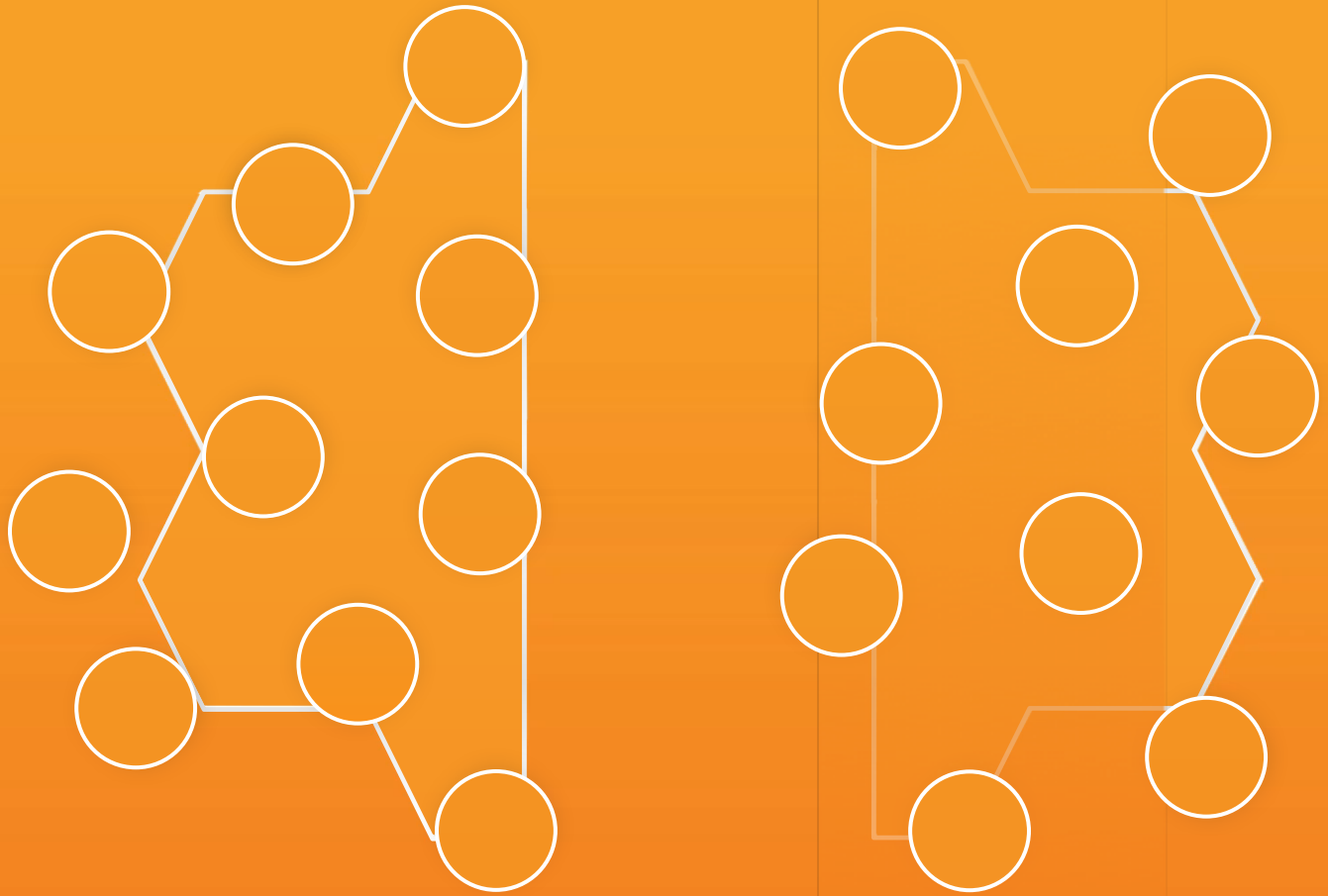
Splitting Monoliths Five Years Ago

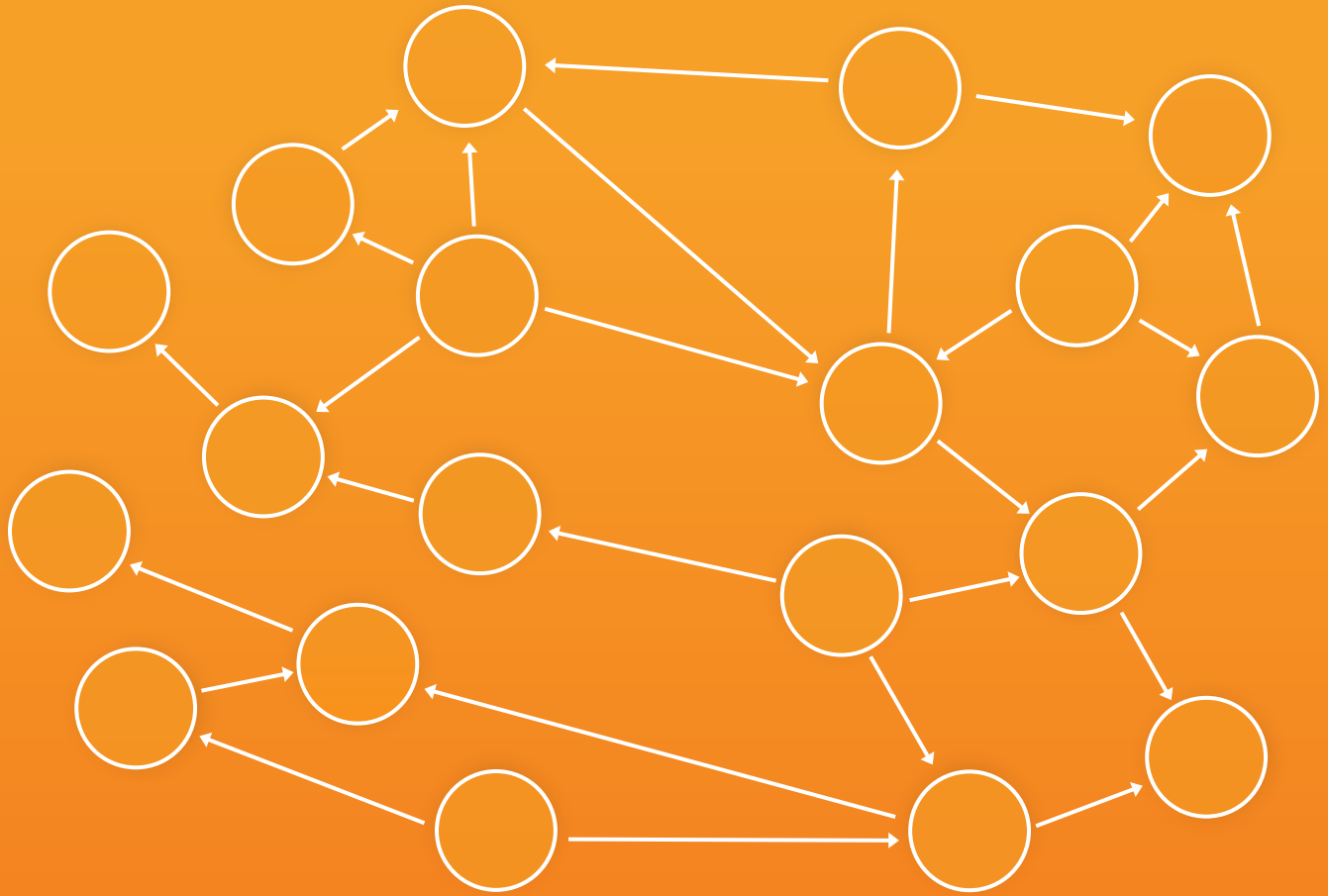


Splitting Monoliths Five Years Ago

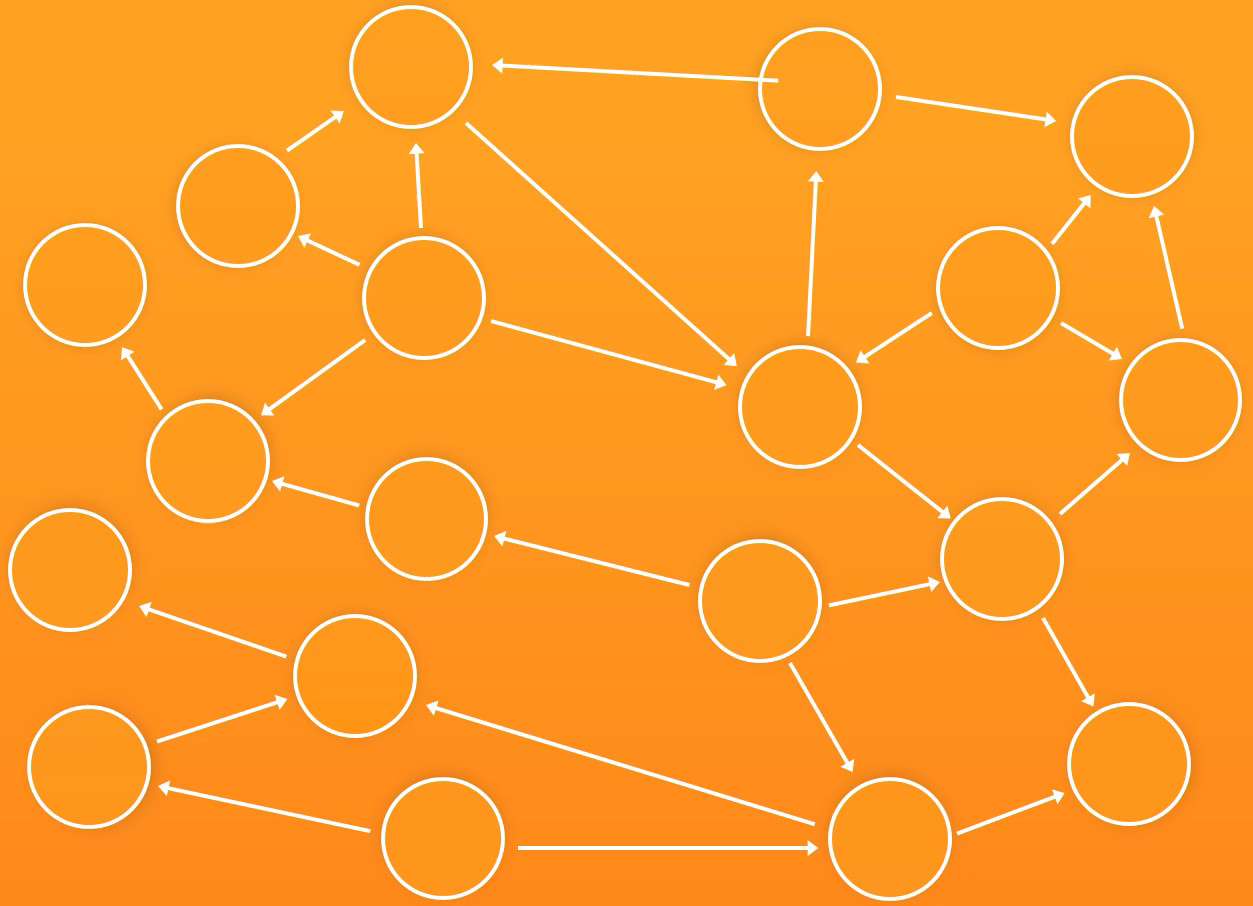








Microservices Five Years Ago



Microservices

Standard building brick services provide standardized platform capabilities

Amazon API Gateway

Amazon SQS

Amazon DynamoDB

Amazon S3

Amazon Kinesis

Amazon SNS

Microservices to Functions

Standard building brick services provide standardized platform capabilities

Microservices to Functions

Microservices to Functions

Microservices to Functions

Amazon SQS

Amazon API Gateway

Amazon DynamoDB

Amazon S3

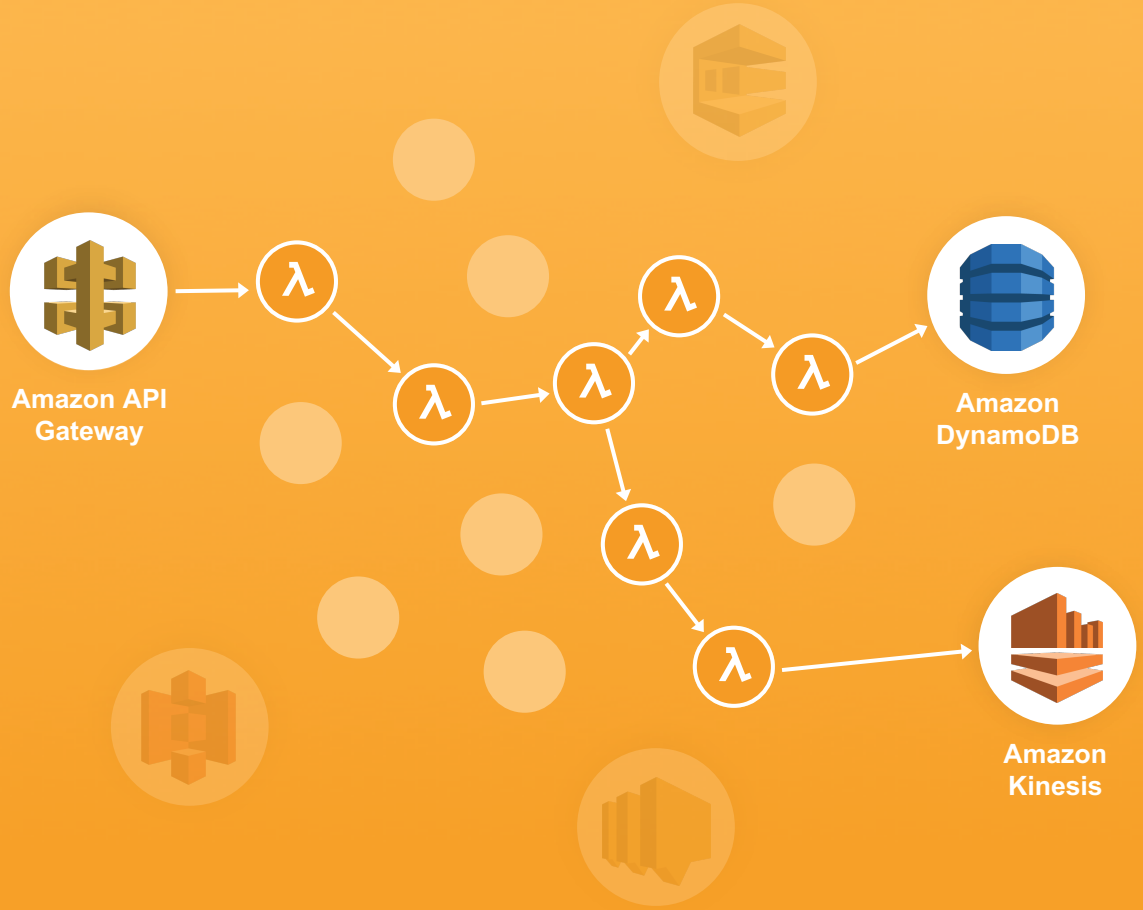
Amazon Kinesis

Amazon SNS

Microservices to Ephemeral Functions

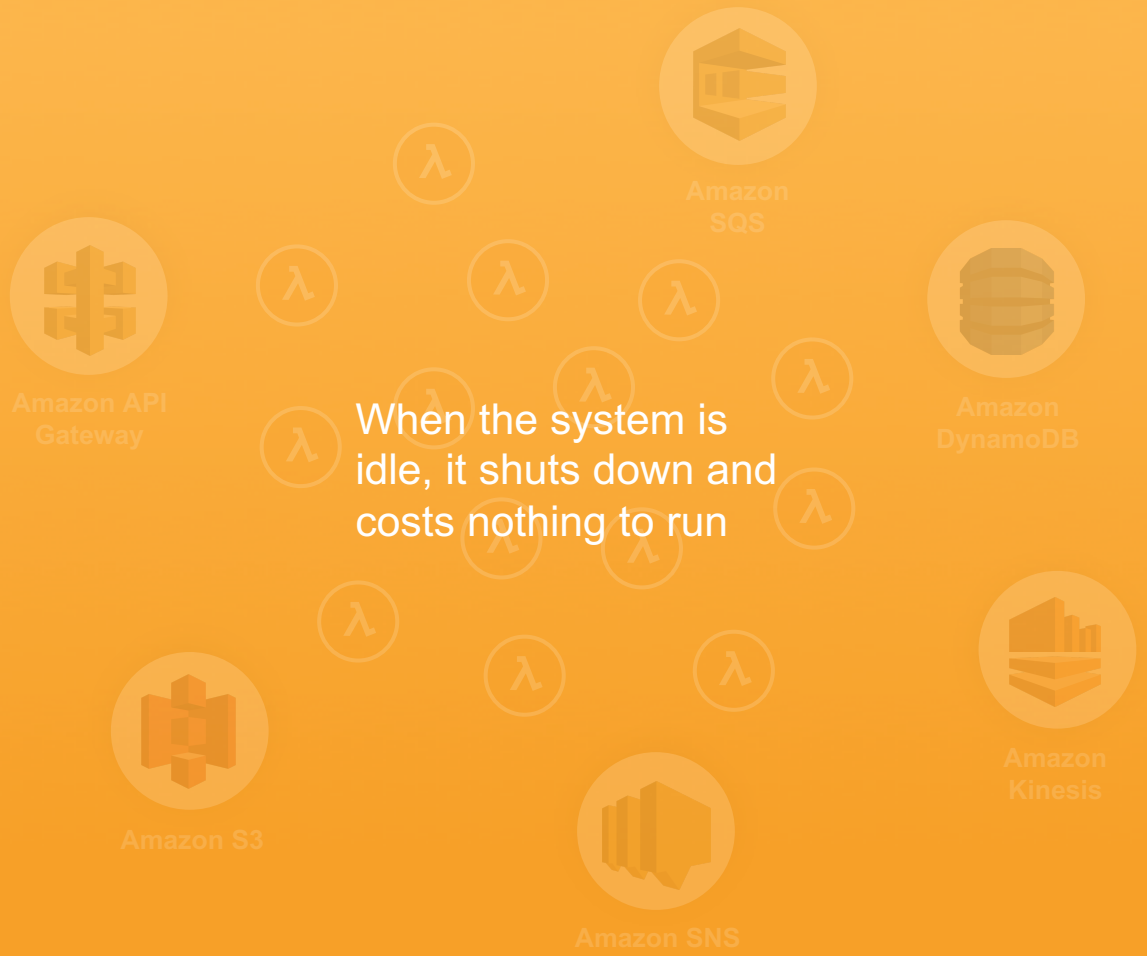
Microservices to Ephemeral Functions

Microservices to Ephemeral Functions



Microservices to Ephemeral Functions

Microservices to Ephemeral Functions



When the system is idle, it shuts down and costs nothing to run

Evolution of Business Logic

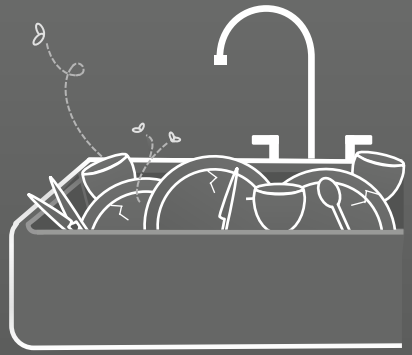
Monolith

Microservices

Functions

The New De-Normal

Monolithic Databases

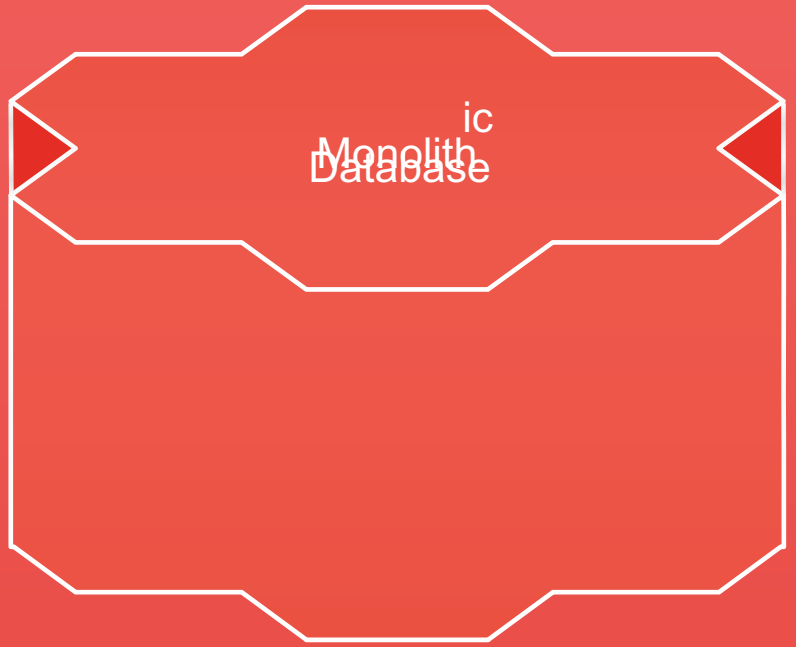


Kitchen Sink Analogy

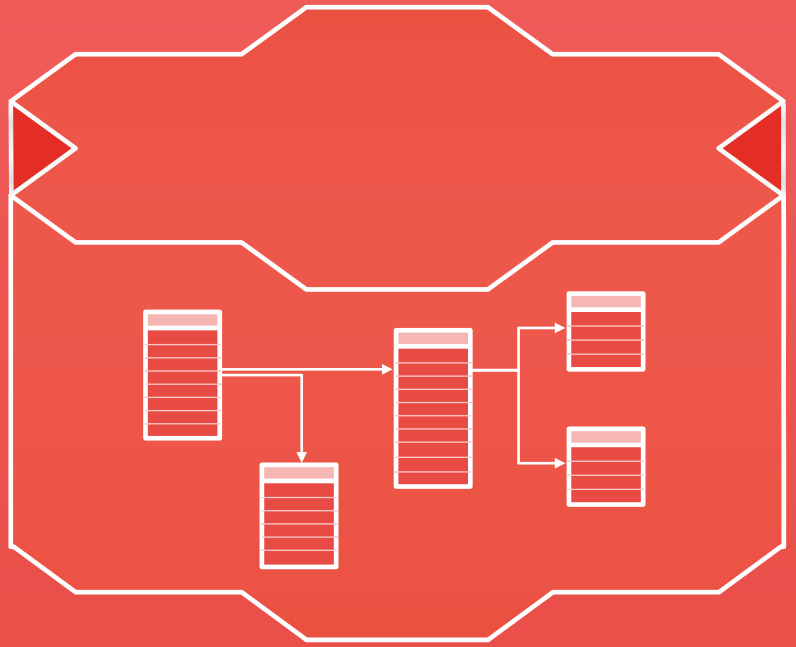
De-normalized

Expensive, Hard to Create and Run

Expensive, Hard to Create and Run



Database Schema
Entity Relationship



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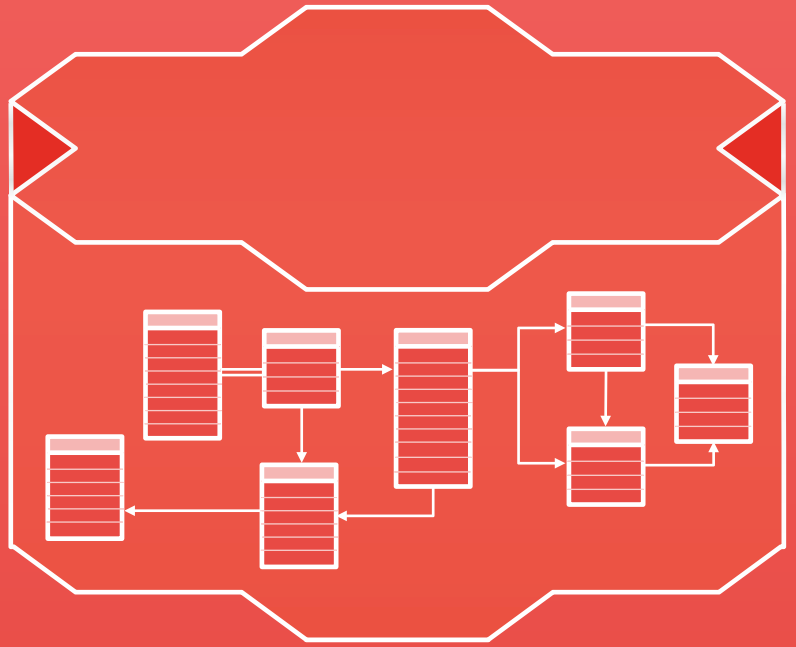

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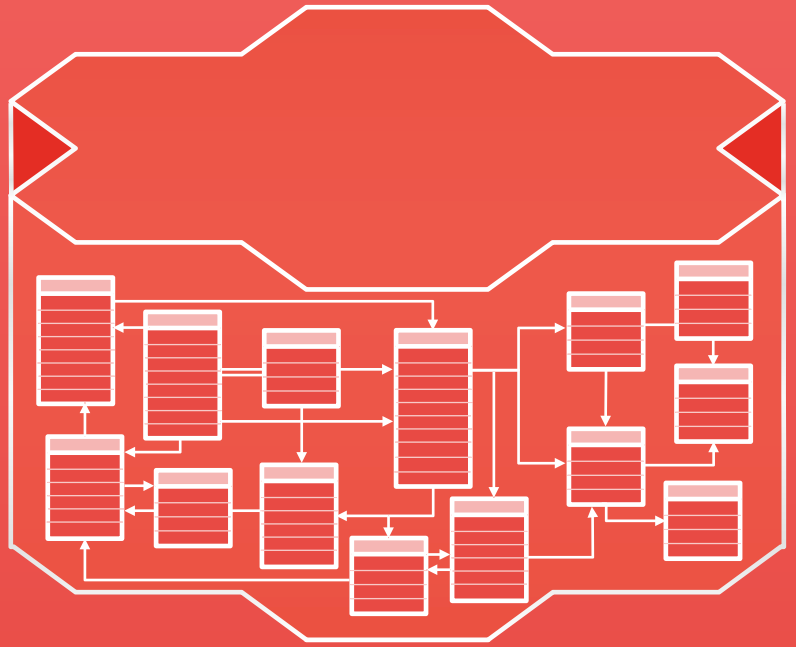
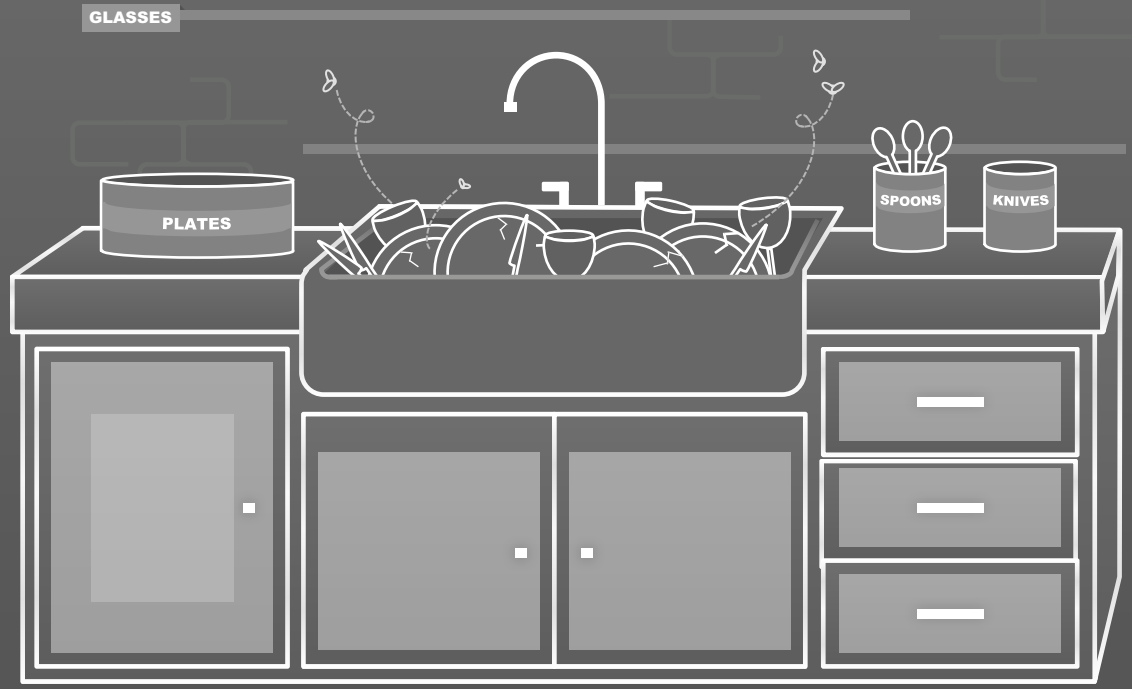


Kitchen Sink Analogy

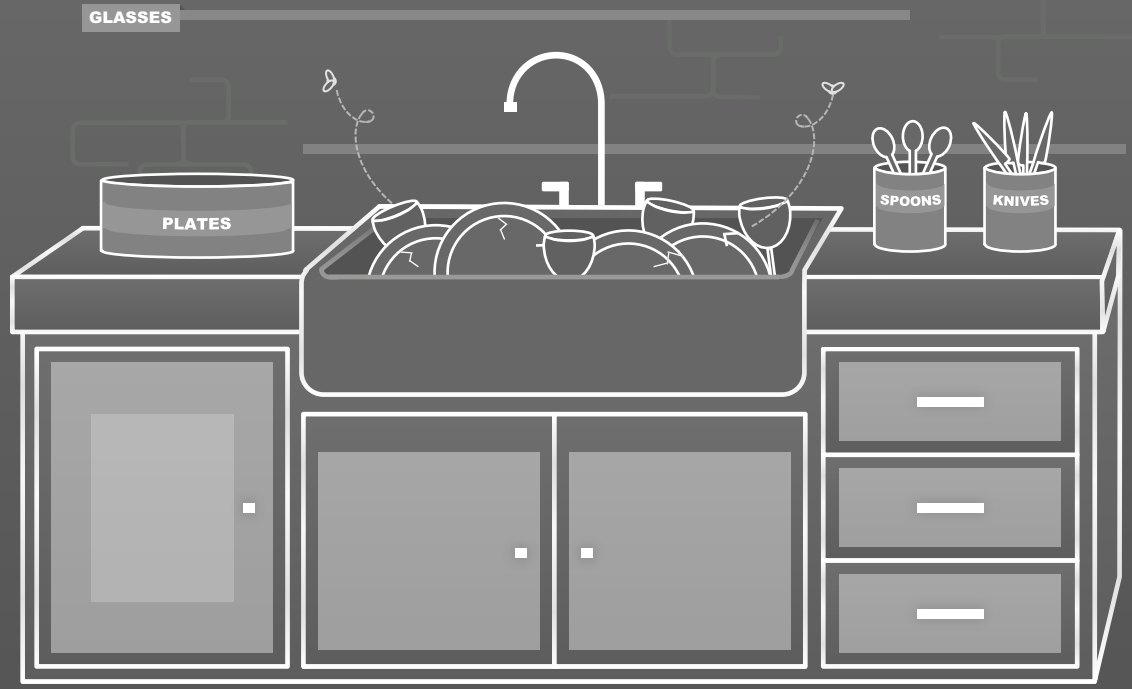
Kitchen Sink Cleanup

Kitchen Sink Cleanup

Kitchen Sink Cleanup



Kitchen Sink Cleanup



Kitchen Sink Cleanup

Kitchen Sink Cleanup

Kitchen Sink Cleanup

Consistency Problem

How Many Complete Sets Are There?

Consistency Problem

How Many Complete Sets Are There?

Consistency Problem

How Many Complete Sets Are There?

Adding a New Use Case

Adding a New Use Case

Cloud Makes it Easy to Add New Databases

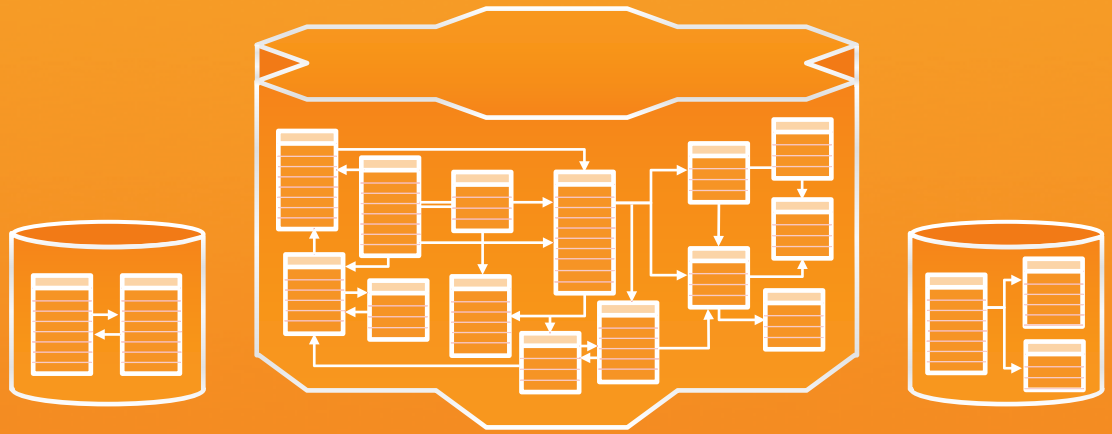
Amazon DynamoDB

Amazon DMS

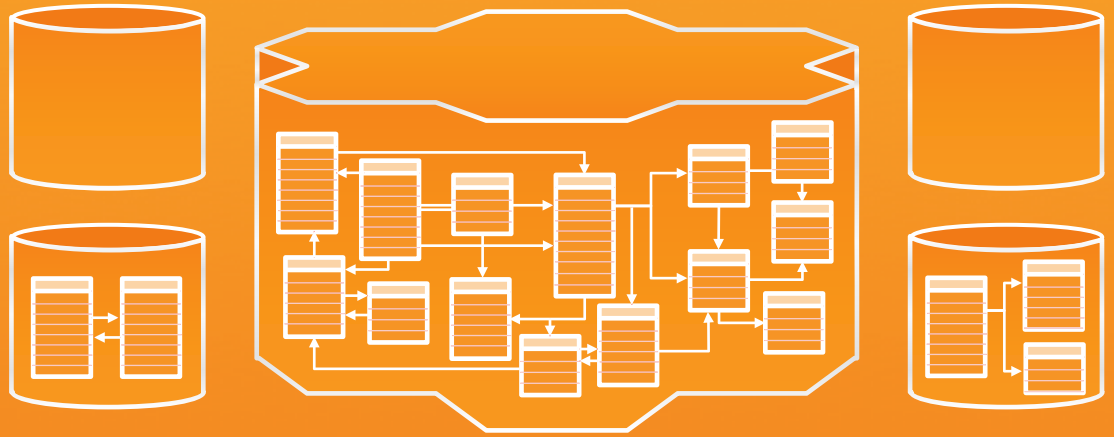
Amazon RDS

Amazon Redshift

Amazon Aurora for MySQL and Postgres



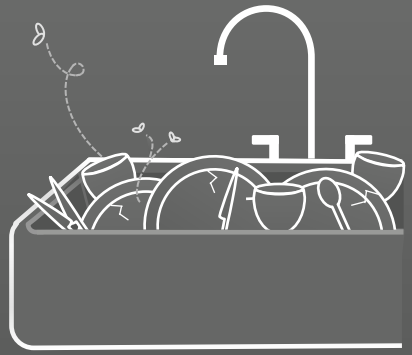
Untangle and Migrate Existing “Kitchen Sink” Schemas



Untangle and Migrate Existing “Kitchen Sink” Schemas

The New De-Normal

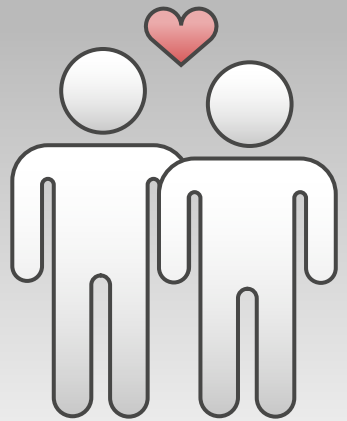
Monolithic Databases



Kitchen Sink Analogy

De-normalized

Lock-in and the Lifecycle of Dependencies

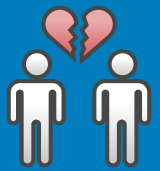


Choosing, Using and Losing

What is the return on investment (ROI) for each phase?

Choosing

Using



Losing

aws

What is the ROI for each phase?

How has ROI changed with advances in technology and practices?

Choosing

Using

Losing

aws

Choosing

Using

Losing

aws

Choosing

Investments

Negotiating, learning, experimenting

Hiring experts, building

Installing, customizing

Developing, training

aws

Choosing

How much time elapses?

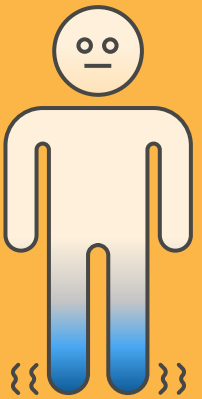
“The best decision is the right decision. The next best decision is the wrong decision. The worst decision is no decision.”

—Scott McNealy

aws

Choosing

Analysis Paralysis vs. Snap Judgement



aws

Choosing

Making a commitment

Whenever development is frozen, and the operations team takes over, the key is turned in the lock

aws

Choosing—What Changed?

Old World

Monolith—all in one

Proof of concept install

Enterprise purchase cycle

Months

$100K–$Millions

New World

Microservice—fine grain

Web service/Open source

Free tier/free trial

Minutes

$0–$1000s

aws

Choosing

Using

Losing

aws

Using

Investments

Cost of setup

Cost of operation

Capacity planning

Scenario planning

Incident management

Tuning performance and utilization

aws

Using

Returns

Service capabilities

Availability, functionality

Scalability, agility

Efficiency

aws

Using - What Changed?

Old World

Frozen installation

Ops specialist silo

Capacity upgrade costs

Low utilization

High cost of change

New World

Continuous delivery

Dev automation

Elastic cloud resources

High utilization

Low cost of change

aws

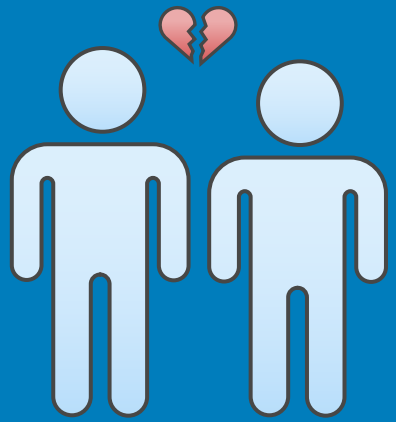
Choosing

Using

Losing

aws

Losing



Investments

Negotiating time

Contract penalties

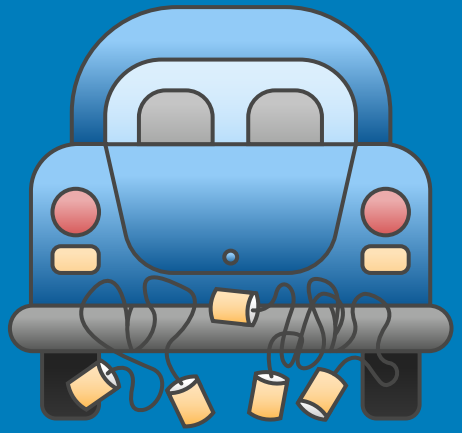
Replacement costs

Decommissioning effort

Archiving, sustaining legacy

aws

Losing



Returns

Reduced spending

More advanced technology

Better service, agility, scalability

Choose again, the cycle continues…

Losing—What Changed?

Old World

Monolithic—all or nothing

Frozen waterfall projects

Long term contracts

Local dependencies

New World

Microservices—fine grain

Agile continuous delivery

Pay as you go

Remote web services

aws

Old World

Monolithic on-prem waterfall lock-in

Years

Millions of dollars

100s of dev years

Lock-in

Lawyers and contracts

New World

Agile cloud-native micro-dependencies

Weeks

Hundreds of dollars

A few dev weeks

Refactoring

Self service

aws

Bottom line

ROI for choosing, using, losing has changed radically. Stop talking about lock-in, it's just refactoring dependencies

The cost of each dependency is far lower

Frequency of refactoring is far higher

Investment and return is much more incremental

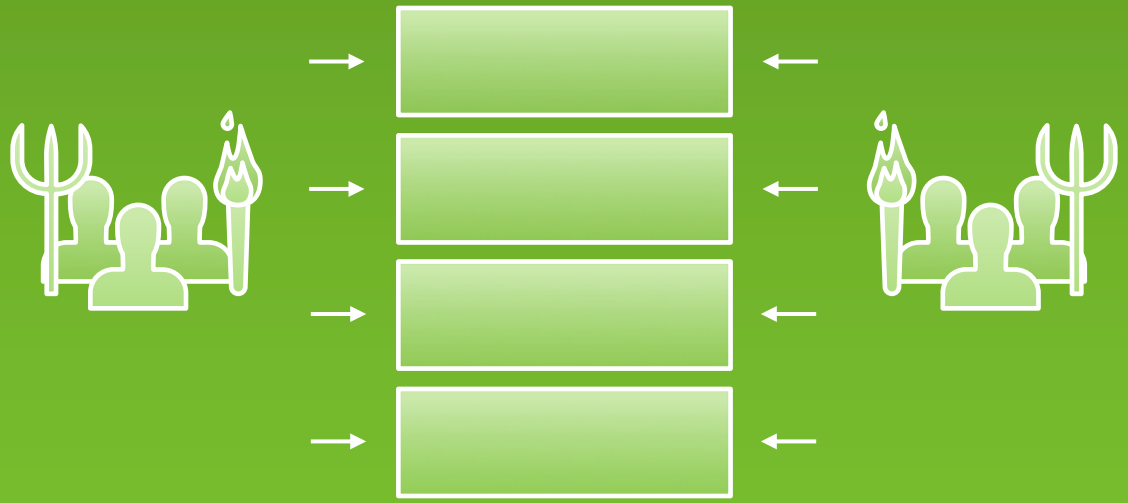
aws

Chaos Architecture

A Cloud Native Availability Model

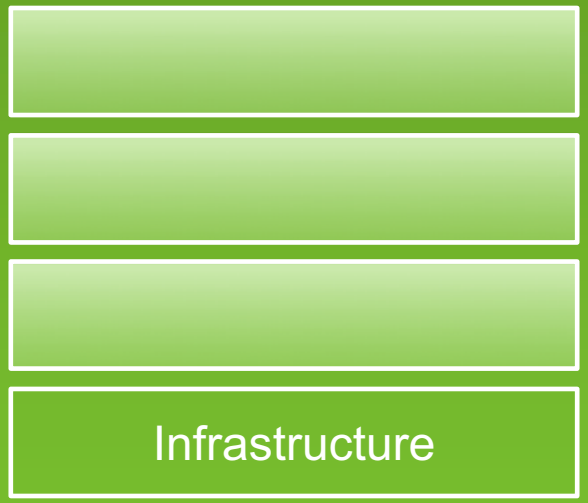
Chaos Architecture

Four layers
Two teams
An attitude



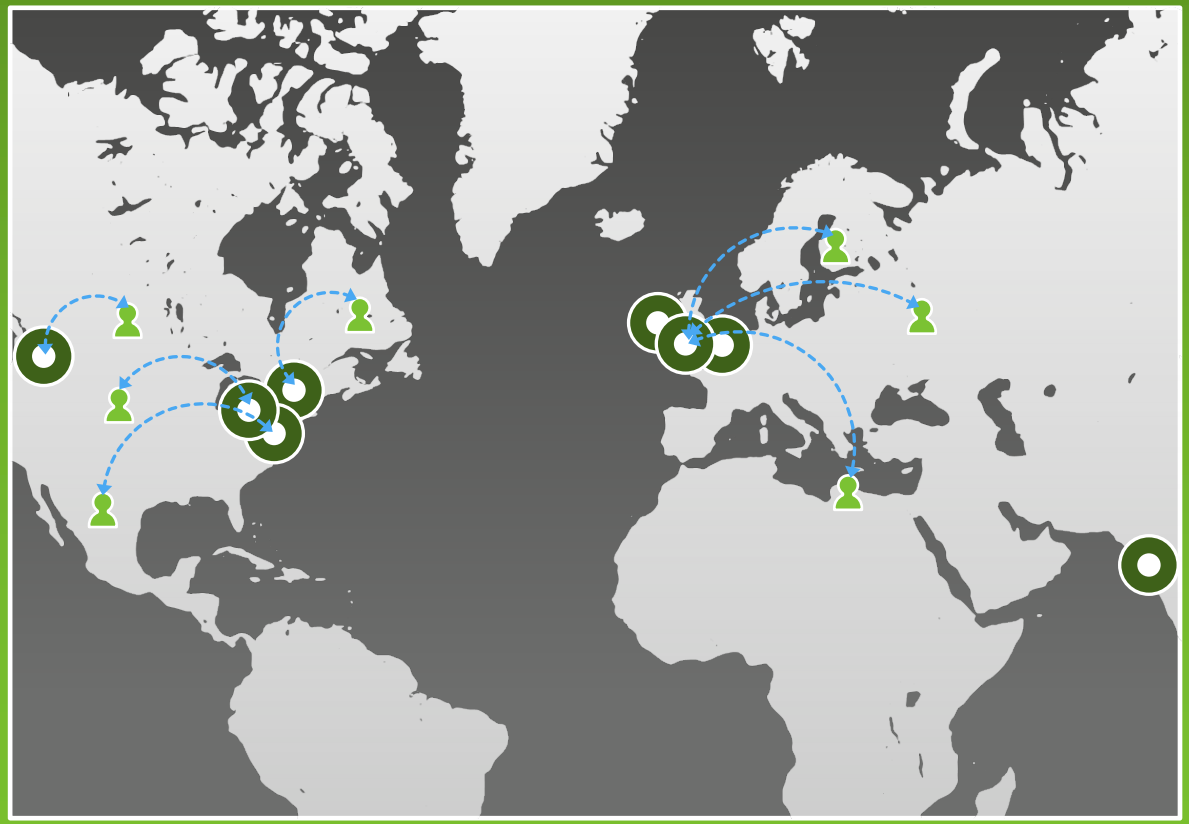
Infrastructure and Services

No single point of failure


Infrastructure

Switching and Interconnecting

Data replication
Traffic routing
Avoiding issues
Anti-entropy recovery



Switching and Interconnecting

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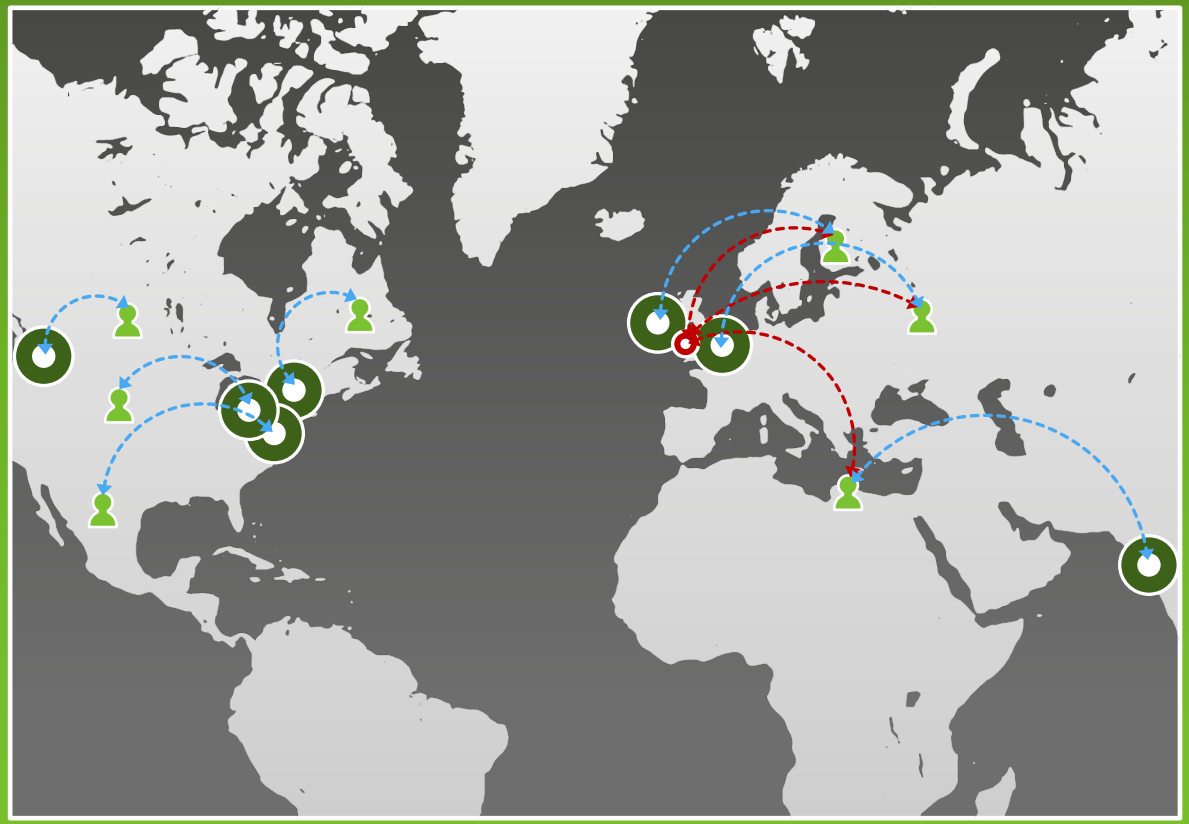

Switching and Interconnecting

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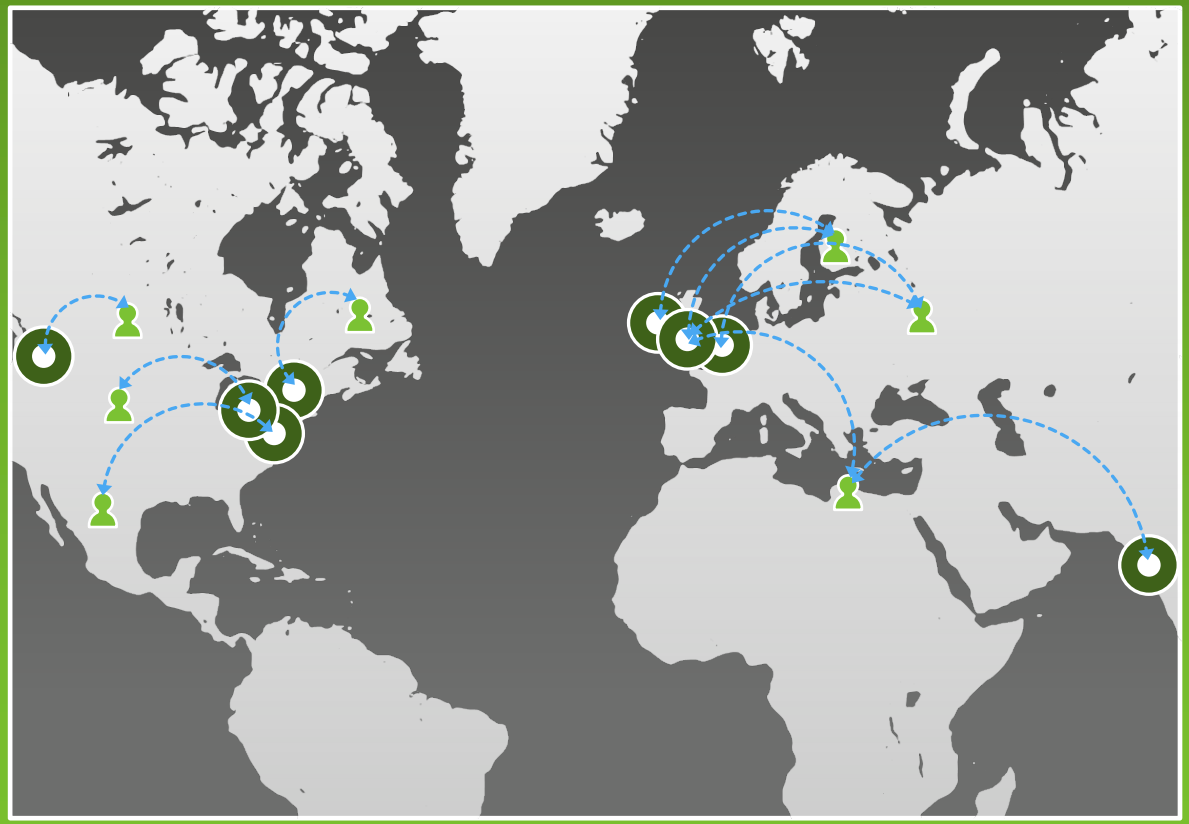
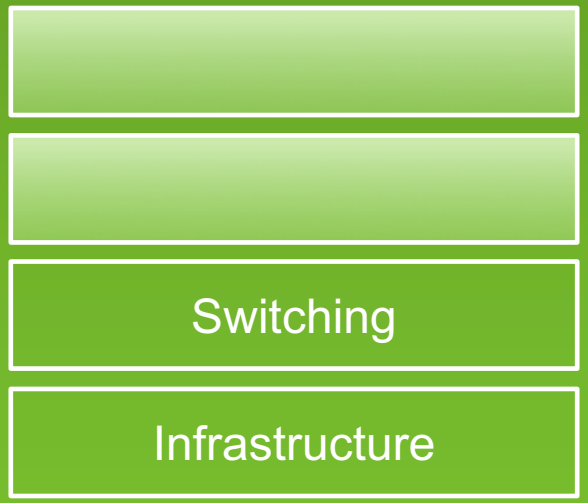


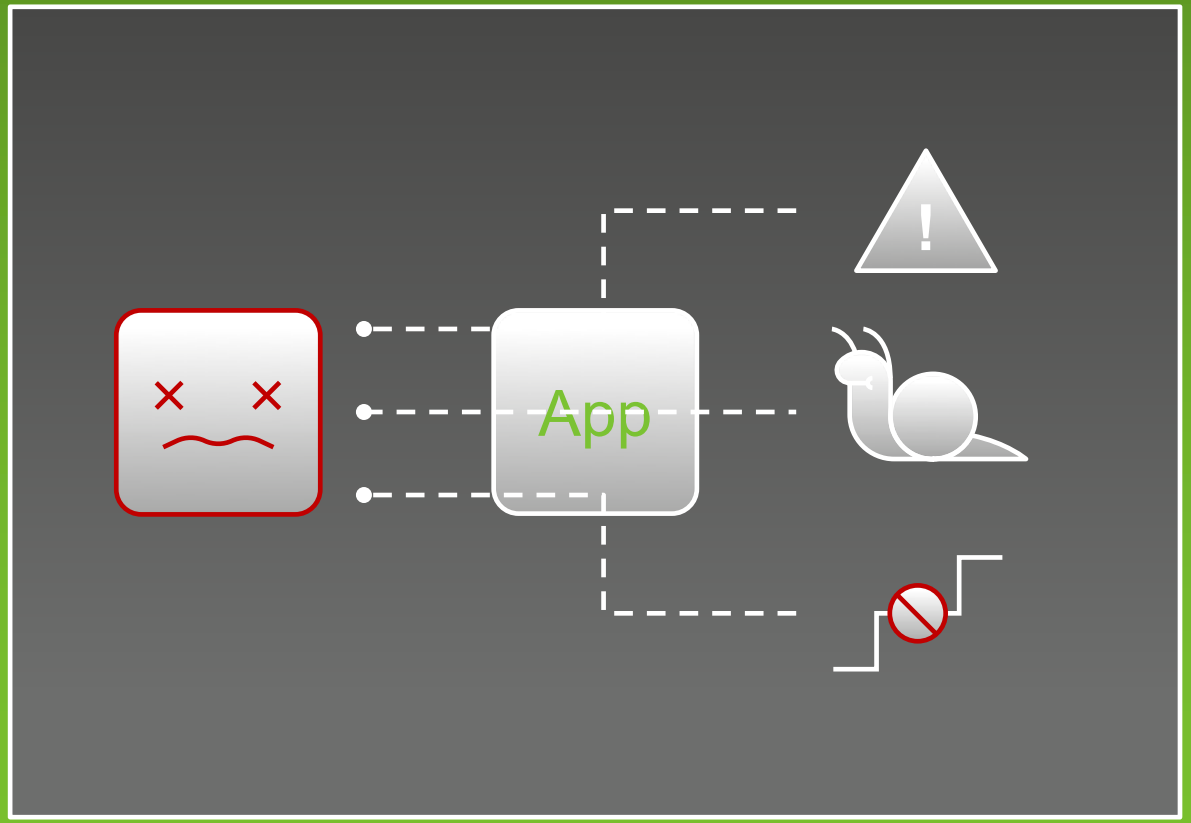

Switching
Infrastructure

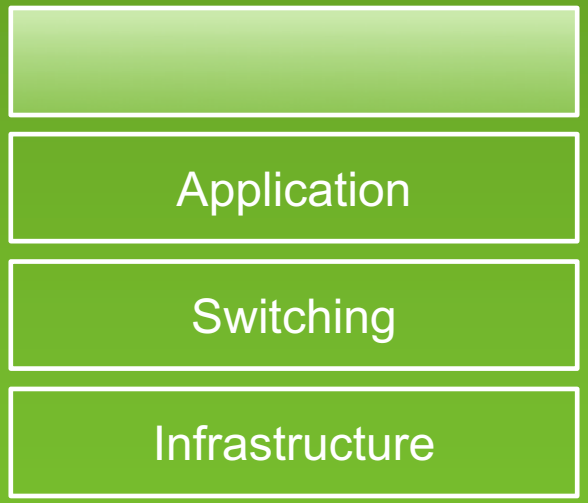
Application Failures

Error returns

Slow response

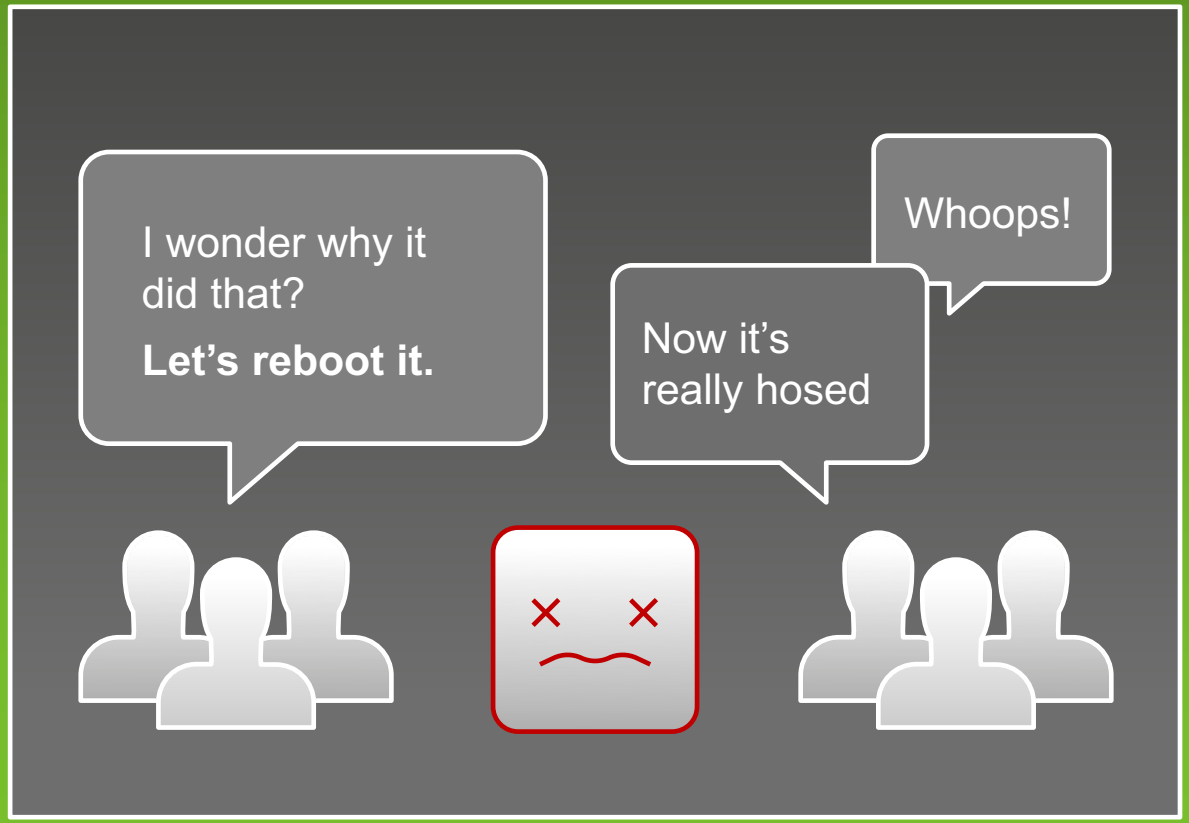
Network partition




Application
Switching
Infrastructure

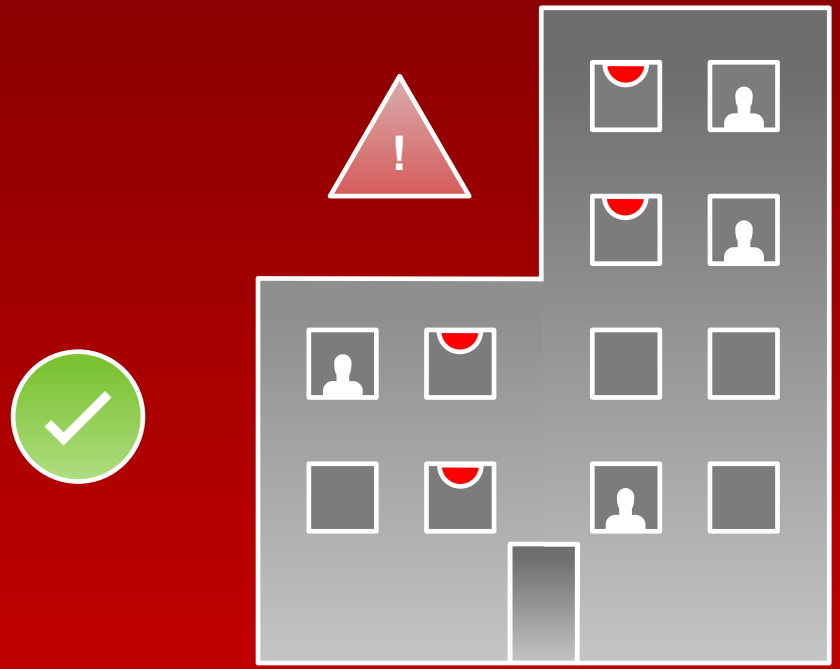
People

Unexpected application behavior often causes people to intervene and make the situation worse



People Training

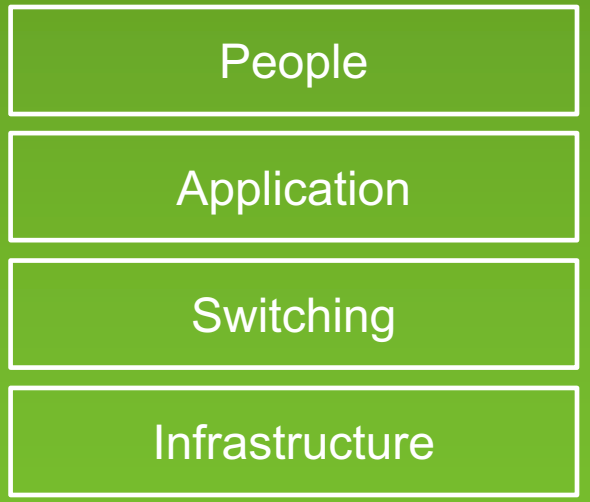
A fire drill is a boring routine where we make everyone take the stairs and assemble in the parking lot



People Training

Fire drills save lives in the event of a real fire, because people are trained how to react

Who runs the “fire drill” for I.T.?



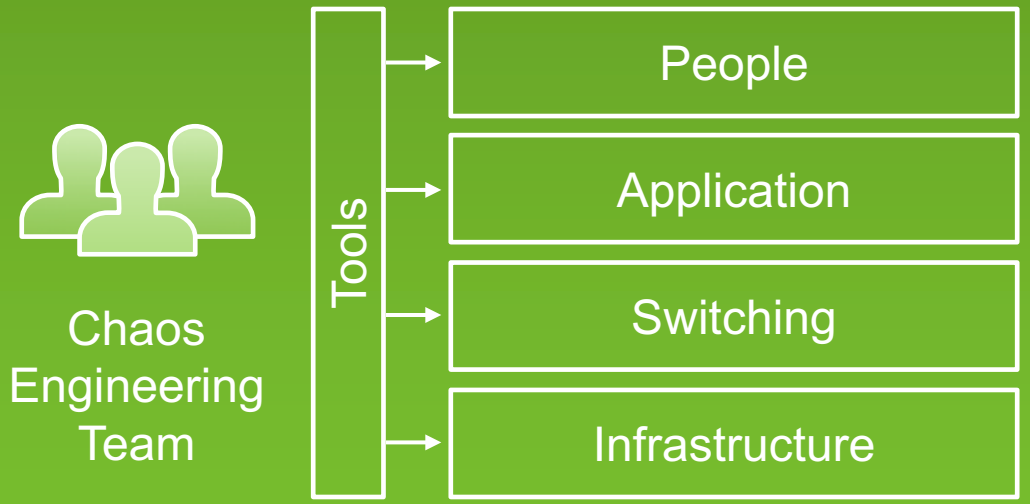
Chaos Engineering Team

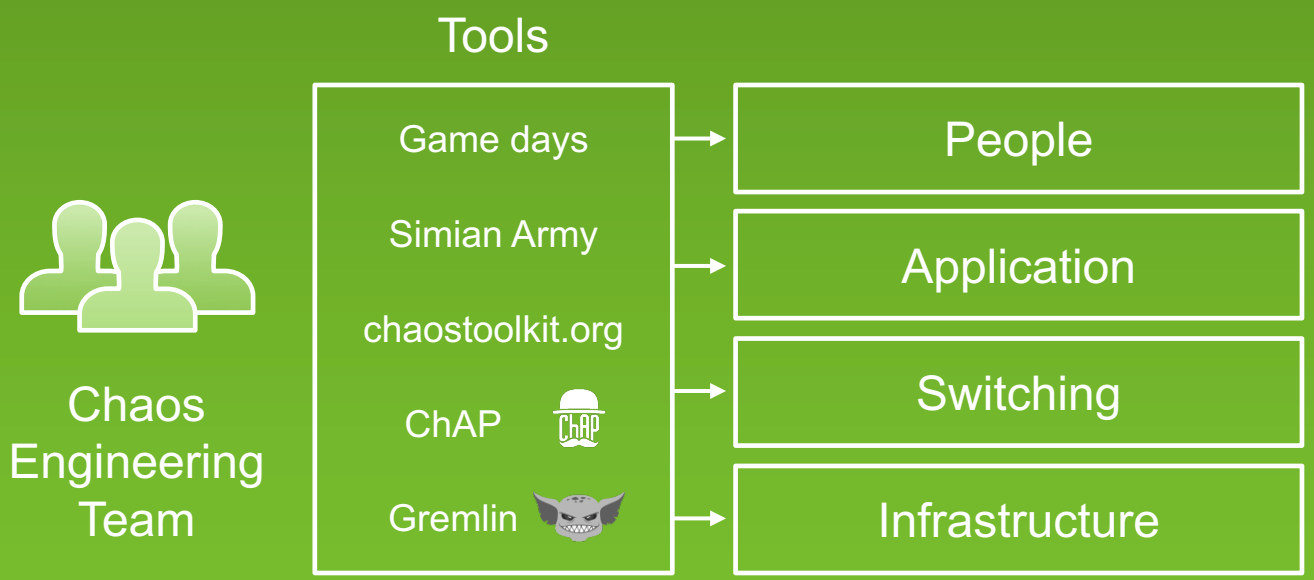
People

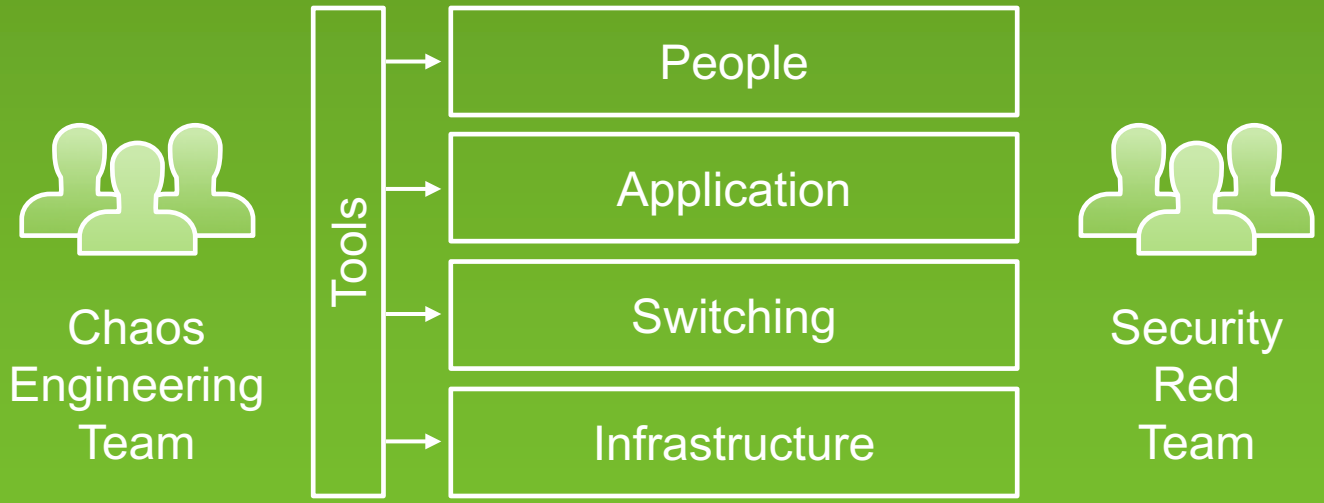
Application

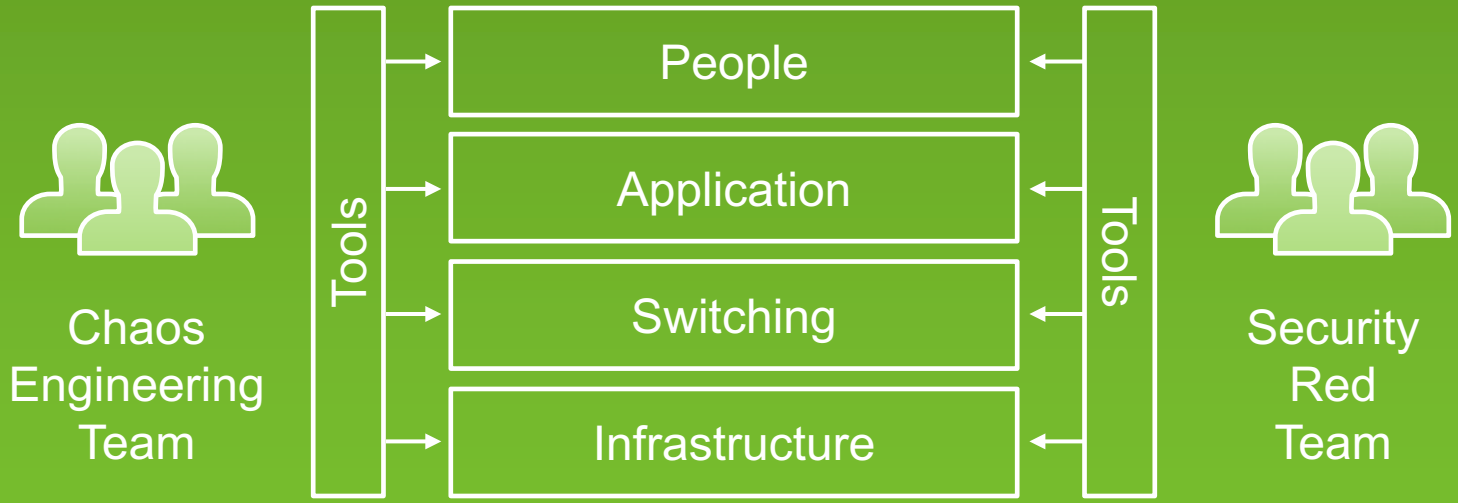
Switching

Infrastructure


Chaos
Engineering
Team
Tools
People
Application
Switching
Infrastructure


Tools
Game days
Simian Army
chaostoolkit.org
ChAP
Gremlin
People
Application
Switching
Infrastructure
Chaos Engineering Team


Chaos
Engineering
Team
Tools
People
Application
Switching
Infrastructure
Security
Red
Team


Chaos
Engineering
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Tools
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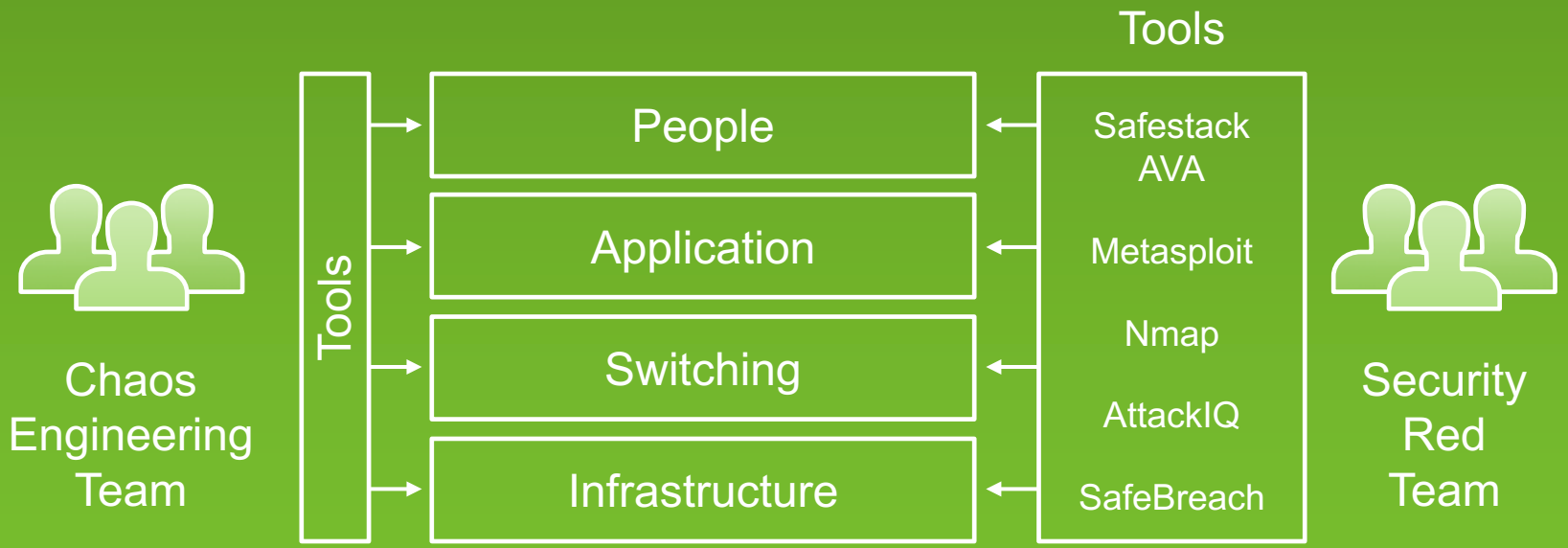
Switching
Infrastructure
Tools
Security
Red
Team

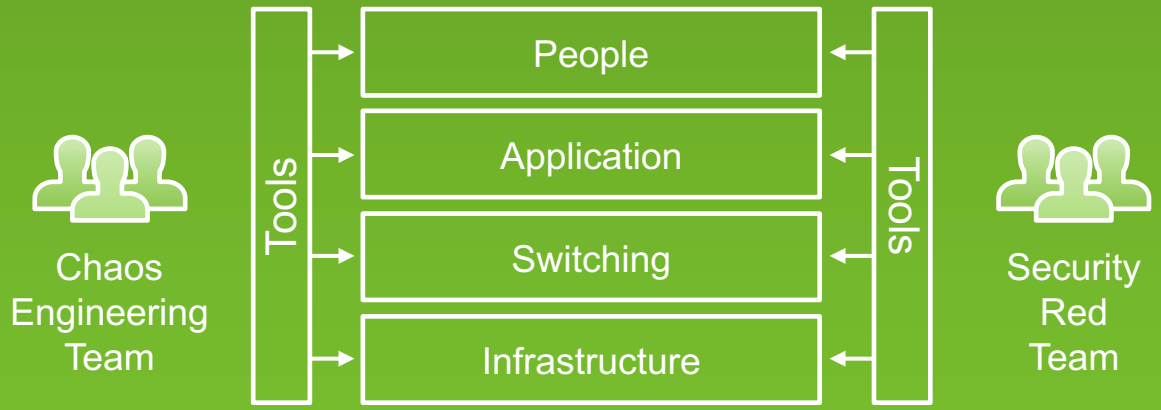

Tools
People
Application
Switching
Infrastructure
Tools
Safestack AVA
Metasploit
Nmap
AttackIQ
SafeBreach
Chaos Engineering Team
Security Red Team

Chaos Architecture

Four layers

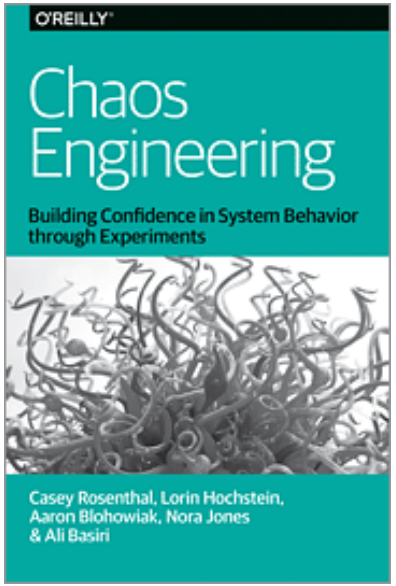
Two teams

An attitude—
Break it to make it better



Cloud Trends

Thanks!



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VP Cloud Architecture Strategy

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